GLOBAL SHIP LEASE



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This communication contains forward-looking statements. Forward-looking statements provide Global Ship Lease's current expectations or forecasts of future events. Forward-looking statements include statements about Global Ship Lease's expectations, beliefs, plans, objectives, intentions, assumptions and other statements that are not historical facts. Words or phrases such as "anticipate," "believe," "continue," "estimate," "expect," "intend," "may," "ongoing," "plan," "potential," "predict," "project," "will" or similar words or phrases, or the negatives of those words or phrases, may identify forward-looking statements, but the absence of these words does not necessarily mean that a statement is not forward-looking. These forward-looking statements are based on assumptions that may be incorrect, and Global Ship Lease cannot assure you that these projections included in these forward-looking statements will come to pass. Actual results could differ materially from those expressed or implied by the forward-looking statements as a result of various factors

The risks and uncertainties include, but are not limited to:

- · risks relating to the acquisition of Poseidon Containers and Global Ship Lease's ability to realize the anticipated benefits of the acquisition;
- · future operating or financial results;
- · expectations regarding the strength of future growth of the container shipping industry, including the rates of annual demand and supply growth;
- the length and severity of the ongoing outbreak of the novel coronavirus (COVID-19) around the world and governmental responses thereto;
- the financial condition of CMA CGM (a principal charterer of the Company and a main source of operating revenue) and other charterers and their ability to pay charterhire in accordance with the charters;
- the overall health and condition of the U.S. and global financial markets;
- Global Ship Lease's financial condition and liquidity, including its ability to obtain additional financing to fund capital expenditures, vessel acquisitions and for other general corporate purposes and its ability to meet its financial covenants and repay its borrowings;
- Global Ship Lease's expectations relating to dividend payments and forecasts of its ability to make such payments including the availability of cash and the impact of constraints under its loan agreements;
- future acquisitions, business strategy and expected capital spending;
- operating expenses, availability of key employees, crew, number of off-hire days, drydocking and survey requirements, costs of regulatory compliance, insurance costs and general and administrative costs;
- · general market conditions and shipping industry trends, including charter rates and factors affecting supply and demand;
- assumptions regarding interest rates and inflation;
- change in the rate of growth of global and various regional economies;
- risks incidental to vessel operation, including piracy, discharge of pollutants and vessel accidents and damage including total or constructive total loss;
- · estimated future capital expenditures needed to preserve Global Ship Lease's capital base;
- · Global Ship Lease's expectations about the availability of vessels to purchase, the time that it may take to construct new vessels, or the useful lives of its vessels;
- Global Ship Lease's continued ability to enter into or renew charters including the re-chartering of vessels on the expiry of existing charters, or to secure profitable employment for its vessels in the spot market;
- the continued performance of existing charters;
- Global Ship Lease's ability to capitalize on management's and directors' relationships and reputations in the containership industry to its advantage;
- Global Ship Lease's ability to realize expected benefits from its acquisition of secondhand vessels;
- changes in governmental and classification societies' rules and regulations or actions taken by regulatory authorities;
- expectations about the availability of insurance on commercially reasonable terms;
- · unanticipated changes in laws and regulations; and
- potential liability from future litigation.

Forward-looking statements are subject to known and unknown risks and uncertainties and are based on potentially inaccurate assumptions that could cause actual results to differ materially from those expected or implied by the forward-looking statements. Global Ship Lease's actual results could differ materially from those anticipated in forward-looking statements for many reasons specifically as described in Global Ship Lease's filings with the SEC. Accordingly, you should not unduly rely on these forward-looking statements, which speak only as of the date of this communication. Global Ship Lease undertakes no obligation to publicly revise any forward-looking statement to reflect circumstances or events after the date of this communication or to reflect the occurrence of unanticipated events. You should, however, review the factors and risks Global Ship Lease describes in the reports it will file from time to time with the SEC after the date of this communication.

Highlights YTD 2021 and Overview of 3Q and 9M 2021 Results

Freight and charter markets at record highs

23 ships acquired for \$498 million¹

48 new charters, adding \$1.25 billion of revenues

\$383.1 million of 2022 debt re-financed

Credit ratings upgraded: BB- Stable, B1 Stable

Quarterly dividend of \$0.25 per share

Increase of sustainable dividend under review

\$138.6 million

Total Revenue in 3Q 2021

\$ 72.7 million

Adjusted EBITDA² in 3Q 2021

\$ 62.9 million

Net Income in 3Q 2021

\$ 63.1 million

Normalized Net Income² in 3Q 2021

EPS \$1.74

3Q 2021 Normalized EPS^{2 3}

1) The last of the 23 ships was delivered on October 13, 2021

(2) See Appendix for reconciliation with US GAAP

3) Normalized EPS is based on Normalized Net Income

\$294.4 million

Total Revenue in 9M 2021

\$166.5 million

Adjusted EBITDA² in 9M 2021

\$ 97.1 million

Net Income in 9M 2021

\$104.6 million

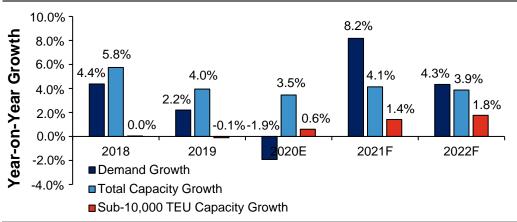
Normalized Net Income² in 9M 2021

EPS \$3.01

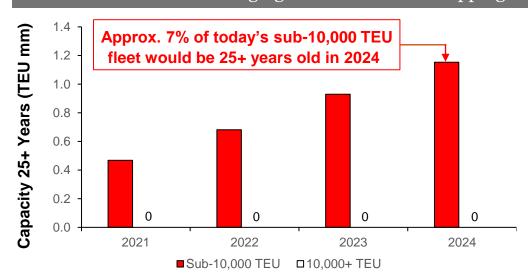
9M 2021 Normalized EPS^{2 3}

Big Picture: Recovery, Supportive Fundamentals, Decarbonization





Mid-Size & Smaller Fleet Aging due to Deferred Scrapping²



Improving macro; supply-chain still disrupted

- Macro outlook continues to improve as economies reopen, although recovery expected to be uneven
- 8.2% containerized cargo volume growth forecast for 2021; 4.3% for 2022¹
- ► Supply chain disruption amplifies tightness of capacity

Fundamentalsdriven recovery Supportive supply-side fundamentals for our target fleet segments: limited orderbook, and ageing global fleet

- Earnings and asset values on upward trajectory
- ► Liner companies delivering record earnings
- ► A long way to go on re-stocking

Decarbonization imperative

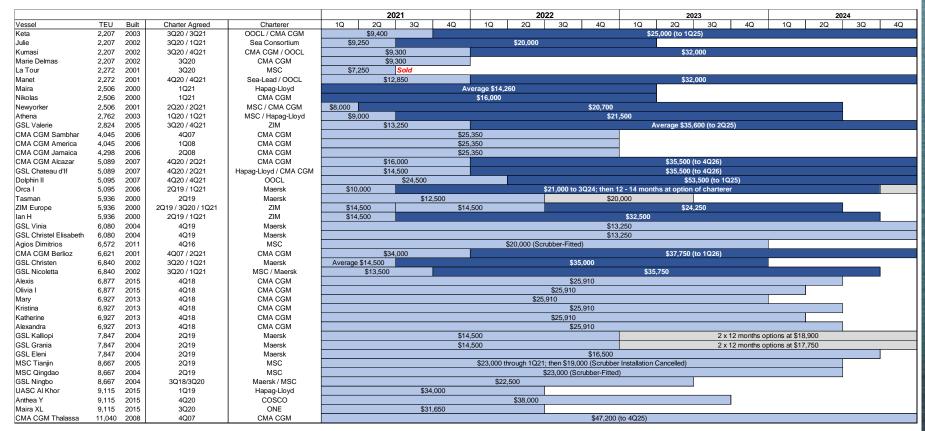
- ESG & regulatory impetus (eg. EU, IMO) to reduce carbon footprint of industry
- Reduced fleet speed expected from January 2023 (EEXI): one knot reduction in speed = 5-6% reduction in capacity
- Orderbook growing, but uncertainty on future green propulsion constraining speculative ordering

Potential for selective growth

- Fragmented containership owner sector, with many subscale players; ongoing exodus of some financial players
- Red hot market means approach to growth must be cautious, selective, and disciplined

 ⁽¹⁾ Growth in containerized trade volumes (demand) v. cellular fleet growth (supply); zero scrapping assumed for 2021 & 2022 - Maritime Strategies International Ltd (MSI)
 (2) Aggregate fleet capacity of 25+ years old at each year end, assuming zero scrapping – Maritime Strategies International Ltd (MSI)

Added Substantial Contract Cover to Existing Fleet¹ in Rising Market



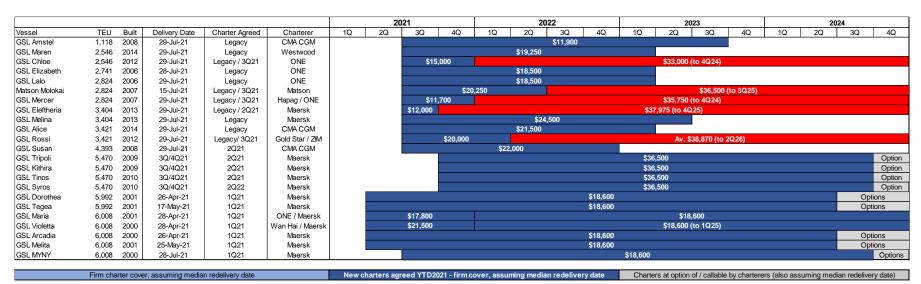
(1) Existing Fleet is the fleet as it was at December 31, 2020, excluding all acquisitions announced in 2021. Contract cover added includes all charters agreed between January 1, 2021 and November 9, 2021, with contracted revenue calculated for the median charter period (excluding extension options), net of liner address commission.

Firm charter cover, assuming median redelivery date

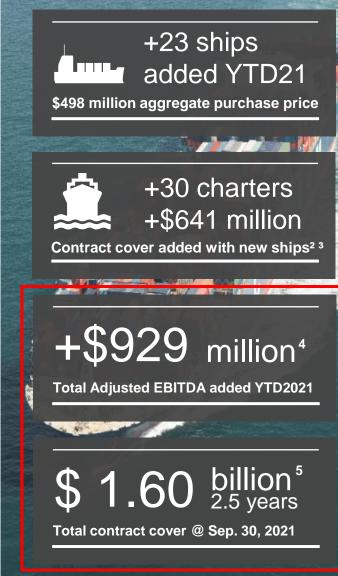
(2) Data is as at September 30, 2021 - adjusted to include charters agreed up to November 9, 2021. Except for charters expiring in 2021 and 2022, for which latest redelivery dates are assumed unless redelivery notices have been tendered, the fleet chart shows the quarter within which the mid-point expiry of any given charter falls. Contracted revenue is calculated on the assumption that below-market charters are run to their maximum terms in 2021 and 2022; otherwise, the median charter period (excluding extension options) is assumed. Contracted revenue is shown net of liner address commission



Acquired 23 Ships on Strongly Accretive Basis, Growing Fleet Over 50%1



- (1) By number of ships, YTD 2021: fleet comprises 65 ships as at November 9, 2021 v. 43 ships as at December 31, 2020
- (2) Data is as at September 30, 2021 adjusted to include acquisitions and charters agreed up to November 9, 2021. The chart shows the quarter within which the mid-point expiry of any given charter falls, unless a redelivery notice has already been tendered. Contracted revenue is for the median charter period (excluding extension options), net of liner address commission.
- (3) Includes charters put in place at acquisition, legacy charters already in place at acquisition, and new charter (in red) put in place post acquisition. Contracted revenue cover is for the median charter period (excluding extension options), net of liner address commission.
- (4) Includes all charters put in place between January 1, 2021 and November 9, 2021 on Existing Fleet and ships acquired YTD2021. Estimated adjusted EBITDA is a non-GAAP financial measure, and is based on methodology and assumptions outlined on page 21 of the Appendix
- (5) Contracted revenue for total GSL fleet (Existing Fleet plus ships acquired YTD2021) as at September 30, 2021 adjusted to include charters agreed up to November 9, 2021. Except for charters expiring in 2021 and 2022, for which latest redelivery dates are assumed unless redelivery notices have been tendered, the fleet chart shows the quarter within which the mid-point expiry of any given charter falls. Contracted revenue is calculated on the assumption that below-market charters are run to their maximum terms in 2021 and 2022; otherwise, the median charter period (excluding extension options) is assumed. Contracted revenue is shown net of liner address commission.

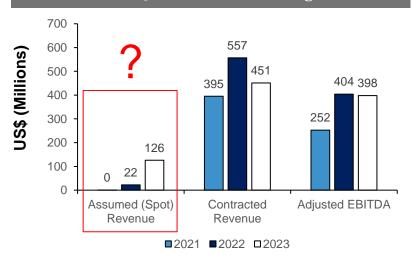


Illustrative Earnings Scenarios

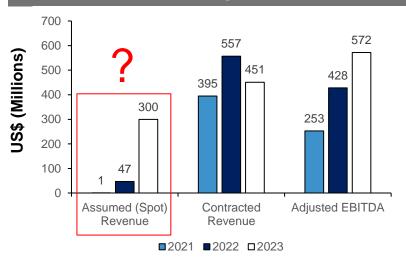
Illustrative Scenarios (NOT Forecasts)

- Scenario 1 assumes that ships coming open in 2021, 2022 and 2023 are re-contracted at market rates prevailing for multi-year charters in October 2021
- Scenario 2 assumes that the ships are recontracted at 15 year historic average rates
- Scenario 3 assumes that the ships are recontracted at 10 year historic average rates

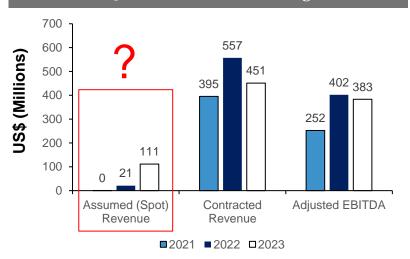
Scenario 2: 15 Year Historic Average Rates¹



Scenario 1: Prevailing Market Rates¹



Scenario 3: 10 Year Historic Average Rates¹





Delivering Accretive Growth, Consistent with Target Criteria

Sweet spot: existing ships, not newbuildings

- ▶ 23 containerships of 1,100 6,000 TEU acquired YTD 2021, for \$498 million
- ► Took delivery of 23rd ship on October 13, 2021
- ► Charters expected to generate aggregate Adjusted EBITDA of \$469 million¹

Risk averse approach, compelling returns

- Immediately accretive deals, with estimated Purchase Price to average annual Adjusted EBITDA ratios of 3.6 4.0x
- Ships purchased YTD 2021 expected to increase Adjusted EBITDA from 2022 contracted revenues by approximately 48%¹ ²
- Acquisitions have good downside protection from scrap value³; limited economic depreciation; proving out compelling upside potential after initial charters

ESG & economics well-aligned

- ► Full life-cycle approach to minimizing carbon footprint
- ▶ Optimize operation, and extend economic life, of existing ships
- Build new ships once next-generation green fuels, propulsion technology, and supporting infrastructure are commercially available and viable

Flexible & agile

- Short-medium term time horizon on returns, to allow adjustment of strategy to evolving decarbonization environment
- Position company to be legacy-problem-free, with a strong cash position, to capitalize on next-generation green technologies when economically viable

⁽¹⁾ Legacy & subsequent charters; Adjusted EBITDA is Non-GAAP: see Appendix for details. Expected Adjusted EBITDA is calculated consistent with the assumptions on slide 21 of the Appendix

⁽²⁾ Adjusted EBITDA for 2022 calculated consistent with the assumptions on slide 21 in the Appendix for contracted cover, with and without the 23 ships contracted for purchase YTD 2021

⁽³⁾ Indicative aggregate scrap value of ships is \$164 million, based on 10 year historic average scrap price through 9M 21 of \$392 per LWT - source: Maritime Strategies International Limited (MSI)

YTD2021 Financials & Highlights

P&L Related

- Revenue: \$294.4 million, up from \$212.8 million for 9M 2020
- Adjusted EBITDA1: \$166.5 million, up from \$124.5 million for 9M 2020
- Net Income: \$97.1 million, up from \$26.8 million for 9M 2020
- Normalized Net Income¹: \$104.6 million, up from \$38.3 million for 9M 2020

Refinanced \$383.1 million of 2022 maturity debt, reducing annual debt service by approximately \$21.2 million; no maturities before 2024

(i) Refinanced \$233.4 million of 2022 maturity 9.875% Notes, with Hayfin Facility due 2026

Cash as at September 30, 2021: \$113.0 million, of which \$31.1 million is restricted

- (ii) Refinanced \$143.8 million outstanding balance of our Deutsche, CIT, HCOB, Entrust, Blue Ocean facility with debt maturing 2026 and 2028², plus a prepayment of \$12.3 million of 10.00% junior debt
 - (iii) Refinanced \$5.8 million outstanding balance of our 2022 maturity Hayfin facility for GSL Valerie
- Raised \$51.3 million 8.75% Perpetual Preferred Shares & \$22.7 million 8.00% Senior Unsecured Notes under ATM programs; issued \$35.0 million of 8.00% Senior Unsecured Notes to vendors of the 12 Borealis ships
- Raised, and drew down upon delivery, \$338.9 million of senior debt for the 23 ships purchased YTD 2021²
- Issued 5,541,959 Class A Common Shares, for gross proceeds of \$72.0 million, in primary offering
- Executed secondary offering for 5,175,000 Class A Common Shares, materially increasing our free float
- Opportunistically repurchased and retired 521,650 Class A Common Shares when Kelso divested 3.00 million of Class A Common Shares (bringing their ownership of GSL to 4.9%); 521,650 additional Class A Common Shares were also acquired by our Executive Chairman in the same transaction

Balance Sheet

Financial Statements: Balance Sheet at September 30, 2021 (Unaudited) (Expressed in thousands of U.S. dollars, except share data)

| | September 30, 2021 | December 31, 2020 |
|---|------------------------|-------------------|
| ASSETS | | |
| CURRENT ASSETS | | |
| Cash and cash equivalents | \$ 81,917 | \$ 80,757 |
| Restricted cash | 28,524 | 825 |
| Accounts receivable, net | 3,676 | 2,532 |
| Inventories | 9,261 | 6,316 |
| Prepaid expenses and other current assets | 20,696 | 6,711 |
| Due from related parties | 1,248 | 1,472 |
| Total current assets | \$ 145,322 | \$ 98,613 |
| NON - CURRENT ASSETS | | |
| Vessels in operation | \$ 1,655,567 | \$ 1,140,583 |
| Advances for vessels acquisitions and other additions | 6,109 | 1,364 |
| Deferred charges, net | 29,107 | 22,951 |
| Other non - current assets | 7,426 | · |
| Restricted cash, net of current portion | 2,554 | 10,680 |
| Total non - current assets | 1,700,763 | 1,175,578 |
| TOTAL ASSETS | \$ 1,846,085 | \$ 1,274,191 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | |
| CURRENT LIABILITIES | | |
| Accounts payable | \$ 15,161 | \$ 10,557 |
| Accrued liabilities | 22,170 | 19,127 |
| Current portion of long-term debt and deferred financing costs | 150,717 | 76,681 |
| Current portion of deferred revenue | 6,942 | 5,623 |
| Due to related parties | 338 | 225 |
| Total current liabilities | \$ 195,328 | \$ 112,213 |
| LONG-TERM LIABILITIES | | |
| Long - term debt, net of current portion and deferred financing costs | \$ 926,708 | \$ 692,775 |
| Intangible liabilities-charter agreements | 69,529 | 4,462 |
| Non - current deferred revenue | 239 | - |
| Total non - current liabilities | 996,476 | 697,237 |
| Total liabilities | \$ 1,191,804 | 809,450 |
| Commitments and Contingencies | | |
| SHAREHOLDERS' EQUITY | | |
| Class A common shares – authorized 214,000,000 shares with a \$0.01 par value | | |
| 36,216,803 shares issued and outstanding (2020 – 17,741,008 shares) | 362 | 177 |
| Series B Preferred Shares – authorized 44,000 shares with a \$0.01 par value | | |
| 43,579 shares issued and outstanding (2020 – 22,822 shares) | - | - |
| Series C Preferred Shares – authorized 250,000 shares with a \$0.01 par value | | |
| Nil shares issued and outstanding (2020 - 250,000 shares) | - | 3 |
| Additional paid in capital | 697,281 | 586,355 |
| Accumulated deficit | (43,362) | (121,794) |
| Total shareholders' equity | 654,281 | 464,741 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | \$ 1,846,085 | 1,274,191 |
| | | |

Financial Statements: P&L for 3Q & 9M 2021 (Unaudited) (Expressed in thousands of U.S. dollars, except share data)

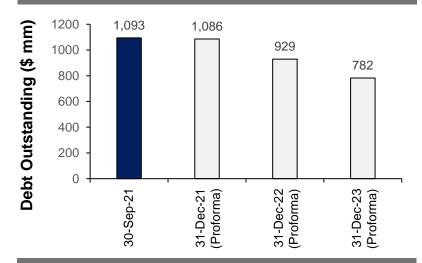
| ### OPERATING REVENUES Time charter revenues of \$38,990 and \$38,590 and \$38,590 and \$38,590 and \$310,223 for the nine month periods ended September 30, 2021 and 2020, respectively, and \$110,223 for the nine month periods ended September 30, 2021 and 2020, respectively) ### Appendix Revenues ### | | Three months end | ded September 3 | 10 , | Nine months ended September 30, | | | |
|---|--|------------------|-----------------|-------------|---------------------------------|------------|----|-----------|
| Time charter revenue (includes related party revenues of \$38,990 and \$38,594 for the three month periods ended September 30, 2021 and 2020, respectively.) **Total Coperating Revenues** | | 2021 | • | 2020 | | 2021 | | 2020 |
| ended September 30, 2021 and 2020, respectively, and \$104,995 and \$110,223 for the nine month periods degetember 30, 2021 and 2020, respectively, and \$3,324 and \$4,325 and \$4,325 and \$4,335 and \$4,325 and \$4,335 and \$4,325 and \$4,335 and \$4,3 | OPERATING REVENUES | | | | | | | |
| Section Sect | Time charter revenue (includes related party revenues of \$38,990 and \$36,584 for the three month periods | | | | | | | |
| Amortization of intengible labilities (includes related party amortization of intengible labilities of \$2,520 and \$4,43 | ended September 30, 2021 and 2020, respectively, and \$104,995 and \$110,223 for the nine month periods | | | | | | | |
| \$443 for the three month periods ended September 30, 2021 and 2020, respectively) 24,667 703 | ended September 30, 2021 and 2020, respectively) \$ | 113,967 | \$ | 70,077 | \$ | 267,357 | \$ | 212,75 |
| \$1,328 for the nine month periods ended September 30, 2021 and 2020, respectively) PERATING EXPENSES: Vessel operating expenses (includes related party vessel operating expenses of \$3,887 and \$3,276 for the three month periods ended September 30, 2021 and 2020, respectively, and \$10,755 and \$9,301 for the anie month periods ended September 30, 2021 and 2020, respectively, and \$10,755 and \$9,301 for the three month periods ended September 30, 2021 and 2020, respectively, and \$10,755 and \$9,301 for the three month periods ended September 30, 2021 and 2020, respectively) ### April 18 | Amortization of intangible liabilities (includes related party amortization of intangible liabilities of \$2,520 and | | | | | | | |
| 138,574 70,520 294,425 212,84 | \$443 for the three month periods ended September 30, 2021 and 2020, respectively, and \$3,524 and | | | | | | | |
| OPERATING EXPENSES: Vessel operating expenses (includes related party vessel), and \$10,755 and \$3,381 for the nine month periods ended September 30, 2021 and 2020, respectively, and \$10,755 and \$3,381 for the nine month periods sended September 30, 2021 and 2020, respectively, and \$2,305 and \$1,801 for the periods sended September 30, 2021 and 2020, respectively, and \$2,305 and \$1,801 for the periods sended September 30, 2021 and 2020, respectively, and \$2,305 and \$1,801 for the periods sended September 30, 2021 and 2020, respectively, and \$2,305 and \$1,801 for the periods sended September 30, 2021 and 2020, respectively, and \$2,305 and \$1,801 for the periods sended September 30, 2021 and 2020, respectively, and \$2,305 and \$1,801 for the periods sended September 30, 2021 and 2020, respectively, and \$2,305 and \$1,801 for the periods sended September 30, 2021 and 2020, respectively, and \$2,305 and \$1,801 for the periods sended September 30, 2021 and 2020, respectively, and \$2,305 and \$1,801 for the month periods sended September 30, 2021 and 2020, respectively, and \$2,305 and \$1,801 for the month periods sended September 30, 2021 and 2020, respectively, and \$2,305 and \$1,801 for the periods and 2020, respectively, and \$2,305 and \$3,423 for \$1,801 | \$1,328 for the nine month periods ended September 30, 2021 and 2020, respectively) | 24,607 | | 443 | | 27,068 | | 8 |
| Vessel operating expenses (includes related party vessel operating expenses of \$3,887 and \$3,276 for the three month periods ended September 30, 2021 and 2020, respectively) 34,286 25,422 86,692 75,127 75,12 | Total Operating Revenues | 138,574 | | 70,520 | | 294,425 | | 212,84 |
| these moth periods ended September 30, 2021 and 2020, respectively) 34,286 25,442 86,692 75,12 Time charter and voyage expenses (includes related party trokkrage commissions of \$495 and \$600 for the three month periods ended September 30, 2021 and 2020, respectively, and \$2,365 and \$8.001 for the three month periods ended September 30, 2021 and 2020, respectively, and \$2,365 and \$8.001 for the three month periods ended September 30, 2021 and 2020, respectively, and \$2,365 and \$8.001 for the three month periods ended September 30, 2021 and 2020, respectively and \$2,365 and \$8.101 for 16,799 11,844 42,318 34,79 impairment of vessels 2.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1 | OPERATING EXPENSES: | | | | | | | |
| these moth periods ended September 30, 2021 and 2020, respectively) 34,286 25,442 86,692 75,12 Time charter and voyage expenses (includes related party trokkrage commissions of \$495 and \$600 for the three month periods ended September 30, 2021 and 2020, respectively, and \$2,365 and \$8.001 for the three month periods ended September 30, 2021 and 2020, respectively, and \$2,365 and \$8.001 for the three month periods ended September 30, 2021 and 2020, respectively, and \$2,365 and \$8.001 for the three month periods ended September 30, 2021 and 2020, respectively and \$2,365 and \$8.101 for 16,799 11,844 42,318 34,79 impairment of vessels 2.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1 | Vessel operating expenses (includes related party vessel operating expenses of \$3,887 and \$3,276 for the | | | | | | | |
| Time charter and voyage expenses (includes related party brokerage commissions of \$895 and \$600 for the three month periods ended \$5pethmebr 30, 2021 and 2020; respectively) 16,79 11,844 4,23 8,311 8,311 8,317 11,844 4,23,18 3,49 Impairment of vessels 6,9 16,9 18,49 6,84 6 | three month periods ended September 30, 2021 and 2020, respectively, and \$10,755 and \$9,381 for the | | | | | | | |
| Time charter and voyage expenses (includes related party brokerage commissions of \$895 and \$600 for the three month periods ended \$5pethmebr 30, 2021 and 2020; respectively) 16,79 11,844 4,23 8,311 8,311 8,317 11,844 4,23,18 3,49 Impairment of vessels 6,9 16,9 18,49 6,84 6 | nine month periods ended September 30, 2021 and 2020, respectively) | 34.286 | | 25.442 | | 86.692 | | 75.12 |
| the three month periods ended September 30, 2021 and 2020, respectively, and \$2,366 and \$1,801 for the sky months period ended September 30, 2021 and 2020, respectively) \$4,422 \$2,537 \$8,311 \$4,729 \$4,439 \$1,844 \$4,218 \$3,439 \$1,619 \$9,554 \$6,37 \$2,644 \$7,770 \$2,246 \$1,679 \$1,637 \$2,637 \$3,433 \$1,619 \$9,554 \$1,637 \$2,637 \$3,637 | | , | | -, | | | | -, |
| Skimonths period ended September 30, 2021 and 2020, respectively) 4,422 2,537 8,311 8,77 Depreciation and amortization 16,799 11,844 42,318 34,97 Impairment of vessels 1,619 9,554 6,37 Impairment of vessels 244 (7,770) 2,24 Impairment of vessels 24,334 28,334 155,320 76,31 Impairment of vessels 36,305 3,24 Interest income 36 36 36 36 Interest income 36 36 36 36 Interest income 36 36 36 Interest income 36 36 36 Interest income 36 Interest in | | | | | | | | |
| Depreciation and amontization 16,799 11,844 42,318 34,377 10,000 11,00 | | 4.422 | | 2.537 | | 8.311 | | 8,718 |
| Impairment of vessels | | | | | | | | |
| General and administrative expenses 3,423 1,619 9,554 6,37 Loss/(gain) on sale of vessels - 244 (7,770) 24 Operating Income 79,644 28,834 155,320 78,91 NON-OPERATING INCOME/(EXPENSES) ************************************ | | - | | | | -,-,- | | 8,49 |
| Casy (gain) on sale of vessels - 244 (7,770) 24 (2,770) 24 (2,770) 24 (2,770) 24 (2,770) 24 (2,770) 24 (2,770) 24 (2,770) 24 (2,770) 24 (2,770) 25 (2,774) (| | 3.423 | | 1.619 | | 9.554 | | |
| Operating Income 79,644 28,834 155,320 78,91 NON-OPERATING INCOME/(EXPENSES) Interest income 5 66 369 89 Interest income 5 66 369 89 Interest and other finance expenses (15,048) (14,994) (54,302) (50,533 Other income, net 75.4 688 1,687 33 Total non-operating expenses (14,289) 11,4240 (55,246) (49,299 Income before income taxes (58) (47) (58) (52,246) (49,299 Income taxes (58) (47) (58) (52,246) (49,299 Income available to Series B Preferred Shares (58) (47) (58) (58) (57) (58) (58) (57) (58) (58) (58) (47) (58)< | | - | | | | | | |
| Interest income 5 66 369 89 161 162 162 163 164 163 164 163 165 16 | Operating Income | 79,644 | | | | | | 78,912 |
| Interest income 5 66 369 89 161 162 162 163 164 163 164 163 165 16 | NON-OPERATING INCOME/(EXPENSES) | | | | | | | |
| Other income, net 754 688 1,687 33 Total non-operating expenses (14,289) (14,240) (52,246) (49,29) Income before income taxes 65,355 11,594 103,074 29,61 Income taxes (58) (47) (58) (58) Net Income 65,297 14,547 103,016 29,566 Earnings allocated to Series B Preferred Shares (2,384) (957) (5,679) (2,741) Net Income available to Common Shareholders \$ 62,913 13,590 97,137 26,819 Earnings per Share Weighted average number of Class A common shares outstanding 36,303,572 17,741,008 34,734,005 17,669,04 Diluted 36,303,572 17,741,008 34,734,005 17,607,05 Net Earnings per Class A common share \$ 1.73 0.44 2.80 0.8 Basic 1.73 0.44 2.80 0.8 | Interest income | 5 | | 66 | | 369 | | 897 |
| Other income, net 754 688 1,687 33 Total non-operating expenses (14,289) (14,240) (52,246) (49,29) Income before income taxes 65,355 11,594 103,074 29,61 Income taxes (58) (47) (58) (58) Net Income 65,297 14,547 103,016 29,566 Earnings allocated to Series B Preferred Shares (2,384) (957) (5,679) (2,741) Net Income available to Common Shareholders \$ 62,913 13,590 97,137 26,819 Earnings per Share Weighted average number of Class A common shares outstanding 36,303,572 17,741,008 34,734,005 17,669,04 Diluted 36,303,572 17,741,008 34,734,005 17,607,05 Net Earnings per Class A common share \$ 1.73 0.44 2.80 0.8 Basic 1.73 0.44 2.80 0.8 | Interest and other finance expenses | (15,048) | | (14,994) | | (54,302) | | (50,533 |
| Total non-operating expenses (14,289) (14,240) (52,246) (49,293) Income before income taxes 65,355 14,594 103,074 29,61 Income taxes (58) (47) (58) (58) Net Income 65,297 14,547 103,016 29,56 Earnings allocated to Series B Preferred Shares (2,384) (957) (5,879) (2,741) Net Income available to Common Shareholders 5 62,913 \$ 13,590 97,137 \$ 26,81 Earnings per Share Weighted average number of Class A common shares outstanding 8 36,303,572 17,741,008 34,734,005 17,669,04 Diluted 36,303,572 17,741,008 34,734,005 17,669,04 Net Earnings per Class A common share \$ 3 | Other income, net | | | | | | | 33 |
| Income before income taxes 65,355 14,594 103,074 29,61 Income taxes (58) (47) (58) <td>Total non-operating expenses</td> <td>(14,289)</td> <td></td> <td>(14,240)</td> <td></td> <td>(52,246)</td> <td></td> <td>(49,299</td> | Total non-operating expenses | (14,289) | | (14,240) | | (52,246) | | (49,299 |
| Income taxes (58) | Income before income taxes | 65,355 | | 14,594 | | 103,074 | | 29,61 |
| Earnings allocated to Series B Preferred Shares (2,384) (957) (5,879) (2,747) Net Income available to Common Shareholders \$ 62,913 \$ 13,590 \$ 97,137 \$ 26,81 Earnings per Share Weighted average number of Class A common shares outstanding \$ 34,734,005 17,669,04 Basic 36,303,572 17,741,008 34,734,005 17,669,04 Diluted 36,321,925 17,822,850 34,743,297 17,750,75 Net Earnings per Class A common share \$ Basic 1.73 0.44 2.80 0.8 | Income taxes | | | (47) | | (58) | | (50 |
| Net Income available to Common Shareholders \$ 62.913 \$ 13,590 \$ 97,137 \$ 26.81 Earnings per Share Weighted average number of Class A common shares outstanding 36,303,572 17,741,008 34,734,005 17,669,04 Diluted 36,321,925 17,822,850 34,743,297 17,750,75 Net Earnings per Class A common share \$ 8 1.73 0.44 2.80 0.8 | Net Income | 65,297 | | 14,547 | | 103,016 | | 29,56 |
| Net Income available to Common Shareholders \$ 62,913 \$ 13,590 \$ 97,137 \$ 26,81 Earnings per Share Weighted average number of Class A common shares outstanding Basic 36,303,572 17,741,008 34,734,005 17,669,04 Diluted 36,321,925 17,822,850 34,743,297 17,750,75 Net Earnings per Class A common share \$ Basic 1.73 0.44 2.80 0.8 | Earnings allocated to Series B Preferred Shares | (2,384) | | (957) | | (5,879) | | (2,747 |
| Weighted average number of Class A common shares outstanding Basic 36,303,572 17,741,008 34,734,005 17,669,04 Diluted 36,321,925 17,822,850 34,743,297 17,750,75 Net Earnings per Class A common share \$ Basic 1.73 0.44 2.80 0.8 | Net Income available to Common Shareholders \$ | | \$ | | \$ | | \$ | 26,81 |
| Weighted average number of Class A common shares outstanding Basic 36,303,572 17,741,008 34,734,005 17,669,04 Diluted 36,321,925 17,822,850 34,743,297 17,750,75 Net Earnings per Class A common share \$ Basic 1.73 0.44 2.80 0.8 | | | | | | | | |
| Basic 36,303,572 17,741,008 34,734,005 17,669,04 Diluted 36,321,925 17,822,850 34,743,297 17,750,75 Net Earnings per Class A common share \$ Basic 1.73 0.44 2.80 0.8 | Earnings per Share | | | | | | | |
| Diluted 36,321,925 17,822,850 34,743,297 17,750,75 Net Earnings per Class A common share \$ Basic 1.73 0.44 2.80 0.8 | Weighted average number of Class A common shares outstanding | | | | | | | |
| Net Earnings per Class A common share \$ Basic 1.73 0.44 2.80 0.8 | Basic | 36,303,572 | | 17,741,008 | | 34,734,005 | | 17,669,04 |
| Basic 1.73 0.44 2.80 0.8 | Diluted | 36,321,925 | | 17,822,850 | | 34,743,297 | | 17,750,75 |
| | Net Earnings per Class A common share \$ | | | | | | | |
| Diluted 1.73 0.44 2.80 0.8 | Basic | | | 0.44 | | 2.80 | | 0.8 |
| | Diluted | 1.73 | | 0.44 | | 2.80 | | 0.87 |

Financial Statements: Cash flows for 3Q & 9M 2021 (Unaudited) (Expressed in thousands of U.S. dollars)

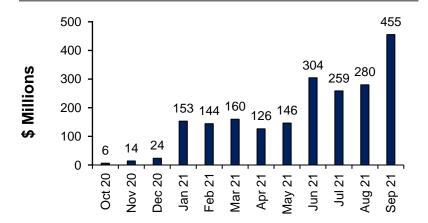
| | | Three months ended September 30, | | | | Nine months ended September 30, | | |
|---|----------|----------------------------------|----|----------|----|---------------------------------|----|----------|
| | | 2021 | | 2020 | | 2021 | | 2020 |
| Cash flows from operating activities: | | | | | | | | |
| Net income | \$ | 65,297 | \$ | 14,547 | \$ | 103,016 | \$ | 29,563 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | | | | | | | |
| Depreciation and amortization | \$ | 16,799 | \$ | 11,844 | \$ | 42,318 | \$ | 34,970 |
| Impairment of vessels | | <u>-</u> | | · - | | · - | | 8,497 |
| Loss/(gain) on sale of vessels | | - | | 244 | | (7,770) | | 244 |
| Amortization of deferred financing costs | | 1.447 | | 1,109 | | 6.810 | | 3,030 |
| Amortization of original issue discount/premium on repurchase of notes | | 1,598 | | 173 | | 8,734 | | 2,455 |
| Amortization of intangible liabilities-charter agreements | | (24,607) | | (443) | | (27,068) | | (88) |
| Share based compensation | | 151 | | 358 | | 2,005 | | 1,640 |
| Changes in operating assets and liabilities: | | | | | | _, | | ., |
| (Increase)/decrease in accounts receivable and other assets | \$ | (16,922) | \$ | 1,869 | \$ | (22,555) | \$ | 2,051 |
| (Increase)/decrease in inventories | * | (2,806) | Ψ | 656 | Ψ | (2,945) | Ψ | 180 |
| Increase/(decrease) in accounts payable and other liabilities | | 1,976 | | 9,674 | | (1,172) | | 4,520 |
| Increase in related parties' balances, net | | 784 | | 4.993 | | 337 | | 1,533 |
| Increase/(decrease) in deferred revenue | | 938 | | 1,096 | | 1,558 | | (3,872) |
| Unrealized foreign exchange gain | | 3 | | 1,030 | | 3 | | (3,072) |
| Net cash provided by operating activities | ¢ | 44,658 | • | 46,121 | \$ | 103,271 | \$ | 84,725 |
| Cash flows from investing activities: | Ψ | 44,030 | Ψ | 40,121 | Ψ | 103,271 | Ψ | 04,723 |
| Acquisition of vessels and intangibles | \$ | (329,349) | \$ | - | æ | (427,749) | \$ | (23,060) |
| Cash paid for vessel expenditure | Φ | (529,549) | Φ | (3,104) | Ф | (2,758) | Φ | (4,489) |
| Advances for vessel acquisitions and other additions | | 21,638 | | (4,839) | | | | |
| | | , | | | | (4,318) | | (6,118) |
| Cash paid for drydockings | | (3,385) | | (2,910) | | (7,566) | | (10,099) |
| Net proceeds from sale of vessels | | (0.44, 0.00) | _ | 2,733 | • | 16,514 | • | 6,852 |
| Net cash used in investing activities | \$ | (311,620) | \$ | (8,120) | \$ | (425,877) | \$ | (36,914) |
| Cash flows from financing activities: | _ | | _ | | | | _ | |
| Proceeds from issuance of 2024 Notes | \$ | - | \$ | <u>.</u> | \$ | 22,702 | \$ | 19,193 |
| Repurchase of 2022 Notes, including premium | | - | | (1,793) | | (239,183) | | (59,615) |
| Proceeds from drawdown of credit facilities | | 252,700 | | - | | 714,505 | | 47,000 |
| Repayment of credit facilities | | (23,829) | | (12,890) | | (77,667) | | (46,802) |
| Repayment of refinanced debt | | (5,833) | | - | | (149,632) | | (44,366) |
| Deferred financing costs paid | | (3,989) | | 7 | | (11,905) | | (962) |
| Net proceeds from offering and repurchase of Class A common shares, net of offering costs | | (9,763) | | - | | 57,849 | | (76) |
| Proceeds from offering of Series B preferred shares, net of offering costs | | 16,909 | | 1,854 | | 51,254 | | 6,836 |
| Class A common shares-dividend paid | | (9,358) | | - | | (18,705) | | - |
| Series B preferred shares-dividends paid | | (2,384) | | (957) | | (5,879) | | (2,747) |
| Net cash provided by / (used in) financing activities | \$ | 214,453 | \$ | (13,779) | \$ | 343,339 | \$ | (81,539) |
| (Decrease)/increase in cash and cash equivalents and restricted cash | | (52,509) | | 24,222 | | 20,733 | | (33,728) |
| Cash and cash equivalents and restricted cash at beginning of the period | | 165,504 | | 89,686 | | 92,262 | | 147,636 |
| Cash and cash equivalents and restricted cash at end of the period | \$ | 112,995 | \$ | 113,908 | \$ | 112,995 | \$ | 113,908 |
| Supplementary Cash Flow Information: | | | | | | | | |
| Cash paid for interest | | 11,743 | | 7,273 | | 36,290 | | 40,371 |
| Non-cash Investing activities: | | , | | , | | · · | | |
| Unpaid drydocking expenses | | 6.509 | | 260 | | 6.509 | | 260 |
| Unpaid vessel additions | | 4.729 | | 90 | | 4.729 | | 90 |
| Acquisition of vessels and intangibles | | 89.565 | | - | | 92.135 | | - |
| Advances for vessel acquisitions and other additions | | 426 | | | | 426 | | _ |
| Non-cash financing activities: | | 720 | | | | 420 | | |
| Unpaid deferred financing costs | | 1,395 | | | | 1,395 | | _ |
| Issuance of 2024 Notes for the acquisition of vessels | | 35.000 | | - | | 35.000 | | |
| Premium on the 2024 Notes issued for the acquisition of vessels | | 1,680 | | - | | 1,680 | | - |
| FIGURIANT OF THE 2024 NOTES ISSUED FOR THE ACQUISITION OF VESSELS | | 1,000 | | - | | 1,080 | | - |

Improved Capital Structure: Lower Cost of Debt; Greater Stock Liquidity

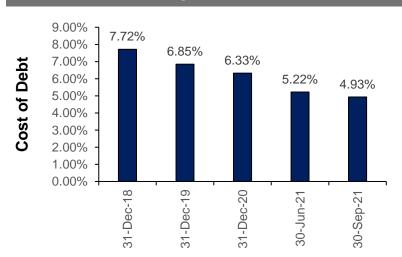
Debt Outstanding, with Scheduled Amortization¹



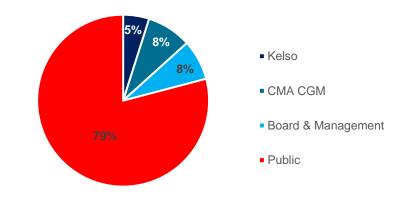
Monthly Trading Liquidity of GSL Stock³



Reducing Cost of Debt²



GSL Ownership as at September 30, 20214



- (1) Proforma debt outstanding at each period end based on the facilities and scheduled amortization detailed on slide 27 in the Appendix
- (2) Cost of debt includes US\$-Libor and reflects the blended cost of the facilities detailed on slide 27 in the Appendix
- (3) Based on data from Factset
- Public ownership includes BRiley



Mid-Size & Smaller Ships: Flexible Assets & Backbone of Global Trade









70%+

Proportion of global containerized trade volume in non-mainlane trades²



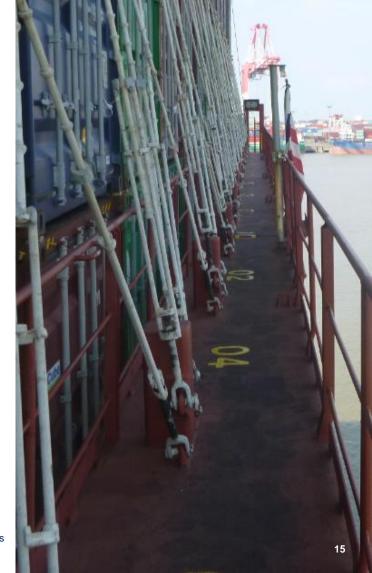
Sub-10,000 TEU

Non-mainlane trades predominantly served by mid-size & smaller ships



Reefer cargo

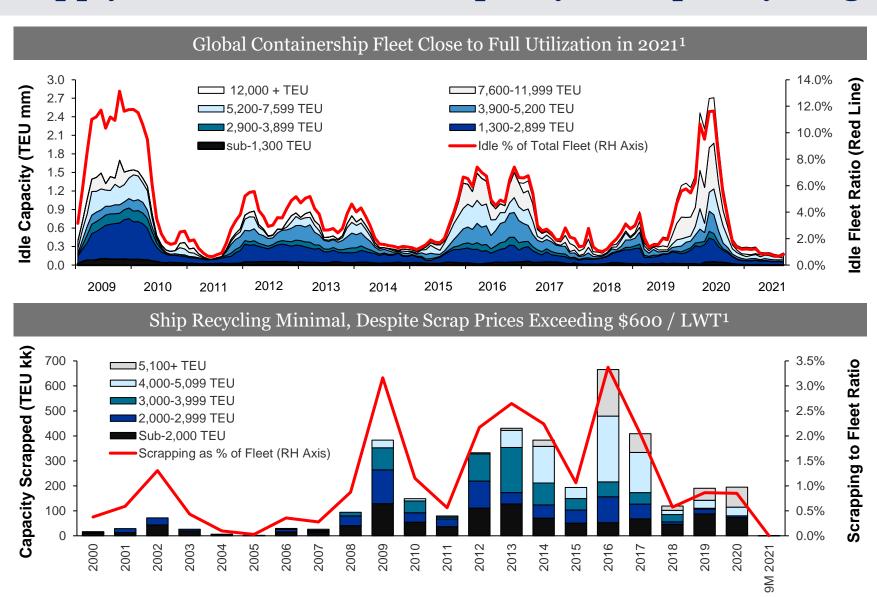
Fastest growing & most lucrative cargo segment

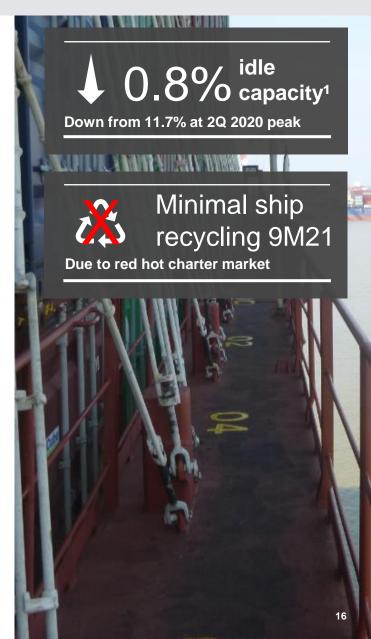


⁽¹⁾ Clarksons (Sea Net) – 30-day sailing period in 9M 2021

⁽²⁾ Maritime Strategies International Ltd (MSI) - mainlanes (Transpacific, Asia-Europe, Transatlantic) represented 29% of global volumes in 2019 – a representative, pre-COVID year; non-mainlanes accounted for 71%

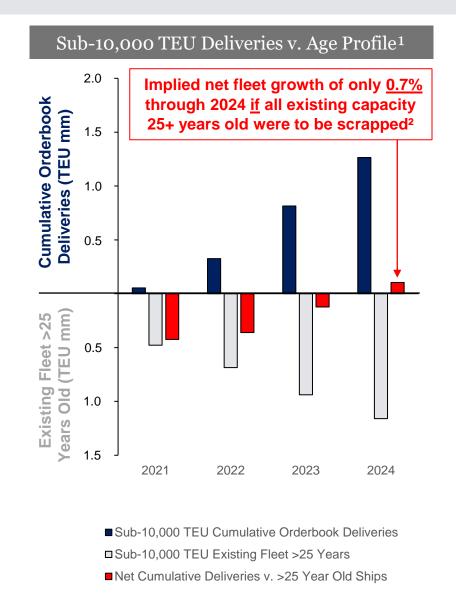
Supply-Side Trends: Idle Capacity & Ship Recycling both Minimal

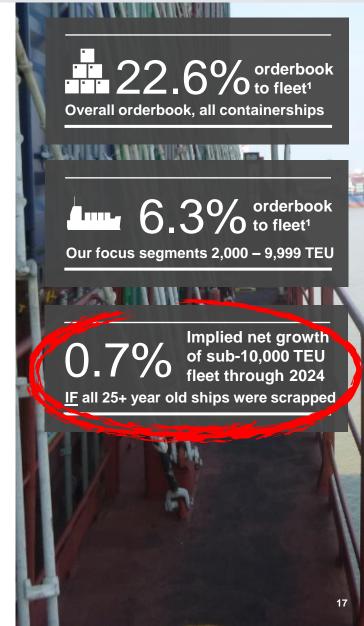




Supportive Fundamentals: Limited Orderbook for our Focus Segments

Orderbook & Fleet Ratios, by Size Segment¹ 6.0 22.6% Global Capacity on Order (TEU mm) 5.0 47.0% 4.0 7.1% 3.0 **Our Focus Segments** 2.0 6.3% 1.0 Sub-2,000 TEU 3,999 TEU 5,099 TEU 7,499 TEU 2,999 TEU 9,999 TEU 10,000+ TEU 7,500 2,000 3,000



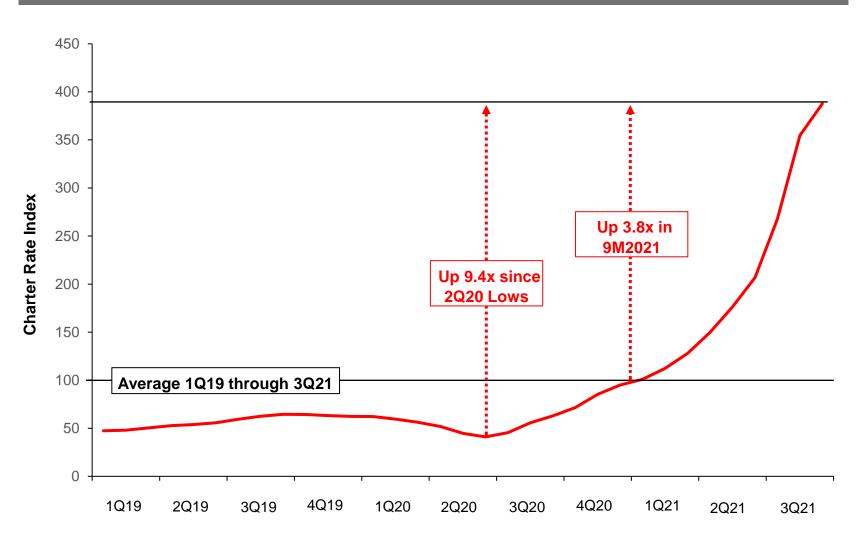


¹⁾ Maritime Strategies International Ltd (MSI) – as at September 30, 2021; covers orderbook scheduled for delivery 4Q21 through FY2024

Sub-10,000 TEU fleet @ September 30, 2021 was 15.0 million TEU; netting out 25+ year old existing capacity from orderbook deliveries through 2024 would leave 104 kk TEU (0.7%)

Outcome: Charter Market Keeps Firming





Market Rates Multi-Year Charters

| Ship Size (TEU) | \$ / Day |
|-------------------|----------|
| 1,100 | 21,000 |
| 2,200 – 2,800 | 34,500 |
| 3,500 | 42,500 |
| 4,000 – 5,470 | 52,000 |
| 5,500 – 6,100 | 55,000 |
| 6,500 – 6,840 | 57,000 |
| 6,850 – 7,000 ECO | 61,000 |
| 7,500 – 8,700 | 60,000 |
| 9,100 ECO | 65,000 |
| 11,000 | 65,000 |

GSL view of charter rates prevailing in the market in October 2021, for multi-year charters (3-5 years), based on input from various brokers

Summary

| | ▶ \$1.60 billion & 2.5 years TEU-weighted contract cover as at September 30, 2021¹ |
|---|--|
| Extensive contract cover | Debt service for 2021 and 2022, CAPEX, and dividends covered by contracted cash flows: no reliance on charter renewals |
| | Capturing upside by extending contract cover & expanding fleet |
| Strong balance sheet, positive credit outlook | \$113 million cash on balance sheet as at September 30, 2021 Upgraded to B1/Stable, B+/Stable; pro-active re-fi of all 2022 debt now complete Continued to demonstrate access to attractive, diverse capital sources |
| Attractive fleet, supportive supply-side fundamentals | Sweet spot: high-reefer, mid-size Post-Panamax & smaller containerships Idle capacity & scrapping almost non-existent; mid-size & smaller fleet is aging Negligible orderbook for our sizes; effective capacity may shrink from 2023 |
| Resilient market, continuing to strengthen | Freight and charter markets remain red hot Liner operators delivering outstanding results YTD 2021 Market charter rates up by 9.4x v. 2Q2020 lows, and by 3.8x during 9M 2021 |
| Strategic priorities, strong focus on accretive growth | Safety & welfare of personnel at sea and on shore; embedding ESG culture Quarterly dividend implemented from 1Q2021 Grew fleet by 50% YTD2021; added \$929 million of contracted Adjusted EBITDA² |

 ⁽¹⁾ Including new charters and acquisitions agreed up to November 9, 2021
 (2) EBITDA includes charters both from existing fleet and ships acquired YTD2021

Appendix



- EBITDA Calculator & CAPEX Guidance
- Reconciliation of Non-GAAP Financial Measures
- Debt Structure
- Counterparty Diversification
- Additional Market Data
- ESG & Decarbonization

Adjusted EBITDA and Operating Cash Flow Calculator (Illustrative)

The table below presents our calculator for our fleet for 2021-2023, based on historical performance, contracted revenue, assumed expenses, CAPEX, Net Interest Expense and Debt Amortization¹. It includes the acquisition of the seven 6,000 TEU vessels announced in February 2021¹², the 12 containerships from Borealis Finance LLC and the four 5,470 TEU Panamax containerships¹³.

| | | <u>2021</u> | | | 2022 | | | <u>2023</u> | |
|------------------------------------|--------------------------------|------------------|------------------|--------------------------------|------------------|---------------|--------------------------------|------------------|---------------|
| TEU Category | Spot Revenue days ² | Spot Net Rate | Revenue (\$m) | Spot Revenue days ² | Spot Net Rate | Revenue (\$m) | Spot Revenue days ² | Spot Net Rate | Revenue (\$m) |
| 1,100 | - | | | - | | | 117 | | |
| 2,200-2,800 | 27 | | | 381 | | | 2,268 | | |
| 3,500 | - | | | - | | | 483 | | |
| 4,000-5,470 | - | | | 3 | | | 1,445 | | |
| 5,500-6,100 | - | | | 157 | | | 361 | | |
| 6,500-6,840 | - | | | - | | | 83 | | |
| 6,850- 7,000 eco | - | | | - | | | 61 | | |
| 7,500-8,700 | - | | | 64 | | | 949 | | |
| 9,000 ECO | - | | | 358 | | | 822 | | |
| 11,000 | - | | | - | | | - | | |
| Spot Revenues, Net 2,3 | | | | | | | | | |
| Fixed Revenues, Net 4 | | | \$395 | | | \$557 | | | \$451 |
| Total Revenues | | | | | | | | | |
| | Ownership Days | Expense/Day (\$) | | Ownership Days | Expense/Day (\$) | | Ownership Days | Expense/Day (\$) | |
| OPEX & Mgt Fees 5 | 19,426 | \$6,402 | (\$124) | 23,725 | \$6,530 | (\$155) | 23,725 | \$6,661 | (\$158) |
| Voyage Expenses ⁶ | 19,426 | \$426 | (\$8) | 23,725 | \$434 | (\$10) | 23,725 | \$443 | (\$11) |
| G&A Expenses 7 | | | (\$10) | | | (\$10) | | | (\$11) |
| Adjusted EBITDA ⁸ | | | | | | | | | |
| Capex(DD) ⁹ | | | (\$18) | | | (\$15) | | | (\$8) |
| Capex(BWTS, other)10 | | | (\$7) | | | (\$5) | | | (\$1) |
| Interest Expense ¹¹ | | | (\$49) | | | (\$49) | | | (\$42) |
| Debt Amortization ¹¹ | | | (\$115) | | | (\$157) | | | (\$146) |
| Balloon Installments ¹¹ | | | - | | | - | | | - |
| Operating Cash Flow | | | | | | | | | |

| TEU Category | 10Y Historical Average | 15Y Historical Average | Oct. 2021 Rates for Assumed Charters of 3 - 5 Years 14 |
|------------------|---------------------------|---------------------------|---|
| 1,100 | 7,823 | 8,064 | 21,000 |
| 2,200-2,800 | 10,568 | 12,282 | 34,500 |
| 3,500 | 11,848 | 14,336 | 42,500 |
| 4,000-5,470 | 14,050 | 17,493 | 52,000 |
| 5,500-6,100 | 17,613 | 21,081 | 55,000 |
| 6,500-6,840 | 20,766 | 23,798 | 57,000 |
| 6,850- 7,000 eco | 27,662 | 29,571 | 61,000 |
| 7,500-8,700 | 27,455 | 30,314 | 60,000 |
| 9,100 eco | 36,765 | 37,969 | 65,000 |
| 11,000 | 38,958 | 41,443 | 65,000 |

- (1) This information is presented for illustrative purposes only and is not a projection of future charter rates, revenues, costs, Adjusted EBITDA, capex, interest expense, debt amortization or operating cash flow, which may vary materially from the data which may be derived from the assumptions on which this table is based.
- (2) Spot Revenue Days are presented based on latest redelivery dates for existing charters expiring in 2021 and 2022 and mid point redelivery date thereafter.
- (3) Spot Revenue. Net should be after deduction of market standard commissions totaling 5%. Open days have been adjusted for 1% of unplanned offhire.
- (4) Fixed Revenue, Net is estimated based on the latest redelivery dates for existing charters expiring in 2021 and 2022 and mid point redelivery date thereafter and is net of all address and brokerage commissions, adjusted based on historical utilization rates and for anticipated offhire drydock days, excluding also \$27.1 million amortization of the intangible liabilities-charter agreements from below market charters for the nine-months ended September 30, 2021, as presented in Q3 2021 Press Release. Thereafter no effect from amortization of intangible liabilities-charter agreements is included, 2021, 2022 and 2023 includes the effect of the straight-line from the time charter modifications.
- (5) OPEX and Mgt Fees are based on average per vessel per day for 2019 and 2020, adjusted by 2% inflation every year starting with 2021.
- (6) Voyage Expenses are based on average per vessel per day for 2019 and 2020, excluding brokerage commission which is deducted from Revenues, adjusted by 2% inflation every year starting with 2021.
- (7) G&A Expenses are based on 2019 and 2020, adjusted with the non-cash effect of new stock awards in the first guarter 2021, social tax costs related to vesting of stock awards in the third guarter 2021 and by 2% inflation every year, starting with 2021.
- (8) Adjusted EBITDA represents net income available to common shareholders before interest income and expense, income taxes, depreciation and amortization, and earnings allocated to preferred shares. Adjusted EBITDA is a non-GAAP quantitative measure and is not defined in US GAAP and should not be considered an alternate to Net income or any other financial metric required by such accounting principles.
- (9) Capex (DD) is estimated based on average costs in 2019 and 2020, adjusted by 2% inflation every year starting with 2021.
- (10) Capex (BWTS, other) is estimated based on average costs in 2019 and 2020, adjusted by 2% inflation every year starting with 2021.
- (11) Interest Expense is estimated based on balances including scheduled fixed amortization schedule, margin/coupon as contractually agreed and 3M LIBOR of 0.13 as of October 19, 2021.
- (12) Six of the seven 6.000 TEU vessels were delivered in the second quarter of 2021 and the remaining one on July 28, 2021.
- (13) The 12 containerships from Borealis Finance were delivered in July 2021. Three out of the four 5,470 TEU Panamax containerships were delivered in September 2021 and the last one on October 13, 2021.
- (14) Average rates perceived to be prevailing in the market in October 2021 for 3 5 year charters, based on data sourced from various brokers and analysts.

CAPEX Guidance

(Expressed in millions of U.S. dollars)

Revisions to the dry-docking schedule disclosed in our 20-F (for year ended December 31, 2020)

- Please refer to summary table below for revised guidance, updated November 9, 2021
- > Where possible, in order to minimize off-hire, we arrange for regulatory dry-dockings and upgrade work to be concurrent

Indicative CAPEX, based on average costs FY2019 – FY2020 and adjusted for expected inflation

- Average special survey & dry-docking for 2021: ~\$1.05 million per ship
- Average Ballast Water Treatment System (BWTS) for 2021: ~\$0.4 million per ship

| Vessel | Dry Docking Date as per 20F | Revised Dry Docking Start Dates | BWTS | Shipyard / Offhire Days (5) |
|----------------------|-----------------------------|---------------------------------|-----------------|-----------------------------|
| LA TOUR (1) | Jun-21 | | ✓ | 40 |
| KETA (2) | Mar-23 | Sep-21 | ✓ | 40 |
| CMA CGM SAMBHAR (2) | Jul-21 | Oct-21 | ✓ | 40 |
| ORCA I (2) | Nov-21 | Oct-21 | ✓ | 40 |
| tbr GSL MARIA (2) | - | Oct-21 | ✓ | 40 |
| CMA CGM BERLIOZ | Jul-21 | Nov-21 | ✓ | 50 |
| MARIE DELMAS | Jan-22 | Nov-21 | ✓ | 40 |
| KUMASI | Mar-22 | Nov-21 | ✓ | 40 |
| CMA CGM AMERICA | Sep-21 | Dec-21 | ✓ | 40 |
| CMA CGM JAMAICA | Sep-21 | Dec-21 | ✓ | 40 |
| MANET | Oct-21 | Dec-21 | ✓ | 40 |
| DOLHPIN II | Jan-22 | | ✓ | 25 |
| tbr GSL MERCER | - | May-22 | ✓ | 25 |
| GSL CHRISTEN | Nov-22 | May-22 | ✓ | 25 |
| GSL CHATEAU D'IF | Dec-22 | May-22 | ✓ | 25 |
| CMA CGM THALASSA (3) | Dec-21 | Jun-22 | ✓ | 25 |
| CMA CGM ALCAZAR | Nov-22 | Jun-22 | ✓ | 25 |
| tbr GSL CHLOE | - | Jun-22 | ✓ | 25 |
| GSL TINOS | - | Jun-22 | ✓ | 25 |
| GSL SYROS | - | Jul-22 | ✓ | 25 |
| tbr GSL KITHIRA | - | Jul-22 | ✓ | 25 |
| tbr GSL SUZAN | - | Jul-22 | ✓ | 25 |
| JULIE | Nov-22 | Aug-22 | ✓ | 25 |
| GSL NICOLETTA | Nov-22 | Sep-22 | ✓ | 25 |
| UASC AL KHOR (4) | Dec-22 | · | Fitted since NB | 25 |
| MARY | Jan-23 | | Fitted | 25 |
| ALEXANDRA | Jan-23 | | Fitted | 25 |
| ANTHEA Y | Feb-23 | | Fitted since NB | 25 |
| ATHENA | Feb-23 | | ✓ | 25 |
| KRISTINA | Mar-23 | | Fitted | 25 |
| KATHERINE | Apr-23 | | Fitted | 25 |
| tbr GSL AMSTEL | - | Oct-23 | ✓ | 25 |
| GSL MAREN | - | Mar-24 | Fitted | 25 |
| GSL TRIPOLI | - | Sep-24 | ✓ | 25 |
| MATSON MOLOKAI | - | Feb-25 | Fitted | 25 |
| GSL VIOLETTA | - | Aug-25 | ✓ | 25 |
| GSL MYNY | - | Oct-25 | ✓ | 25 |
| GSL ARCADIA | - | Dec-25 | ✓ | 25 |
| GSL ELIZABETH | - | Mar-26 | Fitted | 25 |
| GSL LALO | - | Jun-26 | Fitted | 25 |
| GSL ALICE | - | Sep-26 | Fitted | 25 |

CAPEX Guidance (Cont'd) (Expressed in millions of U.S. dollars)

| Vessel | Dry Docking Date as per 20F | Revised Dry Docking Start Dates | BWTS | Shipyard / Offhire Days (5) |
|----------------|-----------------------------|---------------------------------|--------|-----------------------------|
| GSL ROSSI | - | Dec-27 | Fitted | 25 |
| GSL ELEFTHERIA | - | Jun-28 | Fitted | 25 |
| GSL MELINA | - | Dec-28 | Fitted | 25 |

- (1) La Tour disposed as of June 30, 2021
- Currently in progress
- (3) In process for extension of dry-docking program on 7.5 years (revised date June-2022)
- (4) Extended dry-docking program, on 7.5 year cycle
- (5) Off-hire days are based on estimated arrival to and departure from shipyard

Dry-dockings completed 9M 2021

| Vessel | Actual Shipyard / Offhire Days | Actual DD/BWTS (\$m) |
|--------------|--------------------------------|----------------------|
| NIKOLAS | 51 | 2.3 |
| MSC TIANJIN | 35 | 2.0 |
| NEWYORKER | 44 | 2.3 |
| GSL DOROTHEA | 70 | 2.4 |
| GSL MELITA | 91 | 2.5 |
| GSL TEGEA | 76 | 2.4 |
| GSL ALICE | 30 | 1.4 |

Adjusted EBITDA & Normalized Net Income - Reconciliation

(Expressed in thousands of U.S dollars)

Reconciliation of Non-U.S. GAAP Financial Measures

Adjusted EBITDA

Adjusted EBITDA represents net income available to common shareholders before interest income and expense, income taxes, depreciation and amortization, impairment charges, share based compensation, amortization of intangible liabilities and earnings allocated to preferred shares. Adjusted EBITDA is a non-US GAAP quantitative measure used to assist in the assessment of the Company's ability to generate cash from its operations. The Company believes that the presentation of Adjusted EBITDA is useful to investors because it is frequently used by securities analysts, investors and other interested parties in the evaluation of companies in our industry. Adjusted EBITDA is not defined in US GAAP and should not be considered to be an alternate to Net income or any other financial metric required by such accounting principles.

Adjusted EBITDA is presented herein on a forward-looking basis in certain instances. The Company has not provided a reconciliation of any such forward looking non-US GAAP financial measure to the most directly comparable US GAAP measure because such US GAAP financial measures on a forward-looking basis are not available to the Company without unreasonable effort.

Normalized net income

Normalized net income represents net income adjusted for impairment charges, the premium paid on redemption of 2022 notes, the accelerated write off of deferred financing charges and the accelerated write off of original issue discount. Normalized net income is a non-GAAP quantitative measure which we believe will assist investors and analysts who often adjust reported net loss for items that do not affect operating performance or operating cash generated. Normalized net income is not defined in US GAAP and should not be considered to be an alternate to net income or any other financial metric required by such accounting principles. Our use of Normalized net income may vary from the use of similarly titled measures by others in our industry.

| Adj | usted EBITDA - unaudited — | Three months ended September 30, 2021 | | ee months ended ember 30, 2020 | Nine months ended September 30, 2021 | Nine months ended September 30, 2020 |
|---------------|---|--|--|---|---|---|
| Net income a | vailable to Common Shareholders | 62,913 | | 13,590 | 97,137 | 26,816 |
| Adjust: | Depreciation and amortization | 16,799 | | 11,844 | 42,318 | 34,970 |
| | Amortization of intangible liabilities Impairment of vessels Loss/(gain) on sale of vessel Interest income Interest expense Share based compensation | (24,607) - - (5) 15,048 150 | | (443) - 244 (66) 14,994 358 | (27,068) - (7,770) (369) 54,302 2,005 5,879 | (88) 8,497 244 (897) 50,533 1,643 2,747 |
| | Earnings allocated to preferred shares Income tax | 2,384 58 | | 957 47 | 5,679 | 50 |
| Adjusted EBI | rmalized net income - unaudited | | e months ended ember 30, 2021 | 41,525 Three months Ended September 30, 2020 | ended September 30, | |
| Net income av | vailable to Common Shareholders | | 62,913 | 13,590 | 97,137 | 26,816 |
| , | Loss/(gain) on sale of vessel Prepayment fee on repayment of Deutsche, CIT, HCOB Entrust, Blue Ocean Credit Facility | | - | 244 | (7,770) 1,438 | |
| | Prepayment fee on partial repayment of Blue Ocean Cre Facility Prepayment fee on repayment of Hayfin Facility Impairment of vessels Accelerated stock based compensation expense due to and new awards of fully vested incentive shares Premium paid on redemption of 2022 Notes Accelerated write off of deferred financing charges relatedemption of 2022 Notes Accelerated write off of original issue discount related to redemption of 2022 Notes | vesting ed to | 175 - - - - | : : : | 1,618 175 1,346 5,764 3,745 | 8,497 426 2,271 |
| Normalized ne | et income | | 63,088 | 13,834 | 104,586 | 38,254 |

EPS & Normalized EPS - Reconciliation

(Expressed in thousands of U.S dollars, except share data)

| Normalized EPS – Fi | ılly Di | luted, Incl | luding Conv | ersion of Ser | ries C Pref. |
|---------------------|---------|-------------|-------------|---------------|--------------|
|---------------------|---------|-------------|-------------|---------------|--------------|

| | Three months ended | Three months ended | Nine months ended | Nine months ended |
|--|--------------------|--------------------|--------------------|--------------------|
| Numerator: | September 30, 2021 | September 30, 2020 | September 30, 2021 | September 30, 2020 |
| Net income available to common shareholders | 62,913 | 13,590 | 97,137 | 26,816 |
| Undistributed income available to Series C participating preferred shares | 02,913 | (5,736) | 91,131 | (11,344) |
| Net income available to common shareholders, basic and diluted | 62.913 | 7,854 | 97.137 | 15.472 |
| Net income available to common shareholders, basic and diluted | 02,913 | 7,034 | 91,131 | 15,472 |
| Net income available to: | | | | |
| Class A, basic and diluted | 62,913 | 7,854 | 97,137 | 15,472 |
| Denominator: | | | | |
| Class A Common shares | | | | |
| Common share and common share equivalents, basic | 36,303,572 | 17,741,008 | 34,734,005 | 17,669,049 |
| plus weighted average number of RSUs with service conditions | 18,353 | 81,842 | 9,292 | 81,701 |
| Common share and common share equivalents, dilutive | 36,321,925 | 17,822,850 | 34,743,297 | 17,750,750 |
| Basic EPS: | | | | |
| Class A | 1.73 | 0.44 | 2.80 | 0.88 |
| Diluted EPS: | 1.75 | 0.44 | 2.00 | 0.00 |
| Class A | 1.73 | 0.44 | 2.80 | 0.87 |
| | Three months ended | Three months ended | Nine months ended | Nine months ended |
| | September 30, 2021 | September 30, 2020 | September 30, 2021 | September 30, 2020 |
| Net income available to common shareholders | 62,913 | 13,590 | 97,137 | 26,816 |
| | | | | |
| Loss/(gain) on sale of vessels | - | 244 | (7,770) | 244 |
| Prepayment fee on repayment of Deutsche, CIT, HCOB, Entrust, Blue Ocean Credit Facility | - | - | 1,438 | - |
| Prepayment fee on partial repayment of Blue Ocean Credit Facility | - | - | 1,618 | - |
| Impairment charges | - | - | - | 8,497 |
| Accelerated stock based compensation expenses due to vesting and new awards of fully vested incentive shares | _ | _ | 1,346 | 426 |
| Premium paid on redemption of 2022 Notes | _ | _ | 5.764 | 2.271 |
| Accelerated write off of deferred financing charges related to redemption of 2022 Notes | _ | _ | 3.745 | 2,211 |
| Accelerated write off of original issue discount related to redemption of 2022 Notes | _ | _ | 1,133 | _ |
| Prepayment fee on repayment of Hayfin Facility | 175 | _ | 175 | |
| Normalized net income | 63,088 | 13,834 | 104,586 | 38,254 |
| Normalized net moone | | | | |
| Numerator: | | | | |
| Normalized net income | 63,088 | 13,834 | 104,586 | 38,254 |
| Undistributed income available to Series C participating preferred shares | - | (5,839) | - | (16,183) |
| Normalized net income available to common shareholders, basic and diluted | 63,088 | 7,995 | 104,586 | 22,071 |
| Denominator: | | | | |
| Class A Common shares | | | | |
| Common share and common share equivalents, basic | 36,303,572 | 17,741,008 | 34,734,005 | 17,669,049 |
| plus weighted average number of RSUs with service conditions | 18,353 | 81,842 | 9,292 | 81,701 |
| Common share and common share equivalents, dilutive | 36,321,925 | 17,822,850 | 34,743,297 | 17,750,750 |
| Normalized Basic EPS: | | | | |
| Class A | 1.74 | 0.45 | 3.01 | 1.25 |
| Normalized Diluted EPS: | 1.1 4 | 0.40 | 0.01 | 1.20 |
| Class A | 1.74 | 0.45 | 3.01 | 1.24 |
| | | | | |

Reconciliations of Basic, Diluted, and Normalized EPS

| d 0 | Reconciliation of Basic EPS to Normalized Basic EPS | Three months ended September 30, 2021 | Three months ended September 30, 2020 | Nine months ended September 30, 2021 | Nine months ended September 30, 2020 |
|-----------------|---|--|--|---|---|
| <u>4)</u> '2 | Basic EPS: | | | | |
| _ | Class A | 1.73 | 0.44 | 2.80 | 0.88 |
| | Numerator: | | | | |
| 2 | Normalized net income adjustments-Class A Common shares | 175 | 141 | 7,449 | 6,599 |
| | Denominator: | | | | |
| 19 | Common share and common share equivalents, basic | 36,303,572 | 17,741,008 | 34,734,005 | 17,669,049 |
| 1 | Adjustment on basic EPS | - | 0.01 | 0.21 | 0.37 |
| 0 | Normalized Basic EPS | 1.74 | 0.45 | 3.01 | 1.25 |
| 38 37 | Reconciliation of Diluted EPS to Normalized Diluted EPS | | | | |
| t | Diluted earnings per share: | | | | |
| 0 | Class A | 1.73 | 0.44 | 2.80 | 0.87 |
| 6 | Numerator: | | | | |
| 14 | Normalized net income adjustments for Class A Common shares | 175 | 141 | 7,449 | 6,599 |
| - | Denominator: | | | | |
| - | Common share and common share equivalents, dilutive | 36,321,925 | 17,822,850 | 34,743,297 | 17,750,750 |
| 97 | Adjustment on diluted EPS | - | - | 0.21 | 0.37 |
| 26 | Normalized Diluted EPS | 1.74 | 0.45 | 3.01 | 1.24 |

Net Debt to LTM Adjusted EBITDA/Operating Revenue/Normalized Net Income - Reconciliation

(Expressed in thousands of U.S dollars, except Net Debt / LTM Adjusted EBITDA Ratio)

Net Debt / Adjusted EBITDA / Operating Revenue for 12 Months to September 30, 2021

| Gross debt as at September 30, 202 | 21 1,093,411 |
|--|--------------|
| Cash and restricted cash as at September 30, 202 | 21 (112,995) |
| Net debt as at September 30, 202 | 980,416 |

| | | Three months ended | Nine months ended | Twelve months ended |
|---------|---|--------------------|--------------------|---------------------|
| | | December 31,2020 | September 30, 2021 | September 30, 2021 |
| | Net income available to common shareholders | 10,752 | 97,137 | 107,889 |
| | | | | |
| Adjust: | Depreciation and amortization | 12,008 | 42,318 | 54,326 |
| | Share based compensation | 358 | 2,005 | 2,363 |
| | Interest income | (59) | (369) | (428) |
| | Interest expense | 14,821 | 54,302 | 69,123 |
| | Income tax | (1) | 58 | 57 |
| | Loss/(Gain) on sale of vessels | 0 | (7,770) | (7,770) |
| | Earnings allocated to preferred shares | 1,248 | 5,879 | 7,127 |
| | Amortization of intangible liabilities | (454) | (27,068) | (27,522) |
| | Adjusted EBITDA | 38,673 | 166,492 | 205,165 |
| | _ | | | |
| | Operating Revenue | 69,970 | 294,425 | 364,395 |
| | | | | |
| | Net Debt/LTM Adjusted EBITDA | | | 4.8x |
| | | | | |

Debt as at September 30, 2021 (Expressed in millions of U.S dollars)

| | Collateralized Ship | Outstanding Balance as of 30 September 2021 (\$m) | Interest | Repayment | Balloon Installment (\$m) | Maturity |
|--|--|--|----------|---|------------------------------|------------|
| New Hayfin Facility | 20 of GSL ships | \$210.69 | 7.00%+L | \$6.56 million per quarter | \$99.17 | 15/01/2026 |
| Sinopac Facility | GSL Valerie | \$12.00 | 3.25%+L | \$0.42 million per quarter | \$3.60 | 02/09/2026 |
| | GSL Eleni | \$8.95 | 3.90%+L | \$0.45 million per quarter | \$4.00 | 24/05/2024 |
| | GSL Grania | \$8.80 | 3.90%+L | \$0.40 million per quarter | \$4.00 | 04/09/2024 |
| Hellenic Facility | GSL Kalliopi | \$9.20 | 3.90%+L | \$0.40 million per quarter | \$4.00 | 02/10/2024 |
| | GSL Vinia, GSL Christel Elisabeth | \$16.75 | 3.90%+L | \$0.75 million per quarter | \$7.00 | 10/12/2024 |
| 2024 Notes | Unsecured | \$117.52 | 8.00% | Bullet | \$117.52 | 31/12/2024 |
| Chailease Facility | Maira, Nikolas, Newyorker | \$6.19 | 4.20%+L | 27 monthly installments of \$0.16 million plus 24 monthly installments of \$0.09 million | \$1.31 | 31/03/2025 |
| Senior Lenders CACIB, ABN, CIT, Siemens, CTBC and SINOPAC | Orca I, Katherine, Dolphin II, Athena, Kristina, Agios Dimitrios, | \$219.40 | 3.00%+L | \$6.20 million per quarter | \$145.00 | 24/09/2024 |
| unior Lender Entrust | Alexandra, Alexis, Olivia I, Mary | \$26.21 | 10.00% | Bullet | \$26.21 | 24/09/2024 |
| CACIB-CTBC-Sinopac Facility | Maira XL | \$50.43 | 2.75%+L | \$1.27 million per quarter | \$22.95 | 16/04/2026 |
| New DB Facility | UASC Al Khor | \$50.51 | 3.25%+L | \$1.16 million per quarter | \$26.20 | 30/04/2026 |
| | GSL Arcadia, tbr GSL Maria, GSL Dorothea | \$30.09 | 3.50%+L | 16 quarterly installments of \$2.01 million | \$0.00 | 23/04/2025 |
| HCOB Facility | GSL Melita, GSL Tegea | \$20.06 | 3.50%+L | 16 quarterly installments of \$1.34 million | \$0.00 | 12/05/2025 |
| | GSL MYNY | \$10.70 | 3.50%+L | 16 quarterly installments of \$0.67 million | \$0.00 | 22/07/2025 |
| MBFL Finance Lease | Anthea Y | \$51.97 | 3.25%+L | 8 quarterly installments of \$2.03 million plus 20 quarterly installments of \$0.9 million | \$19.98 | 27/05/2028 |
| Neptune Finance Lease | GSL Violetta | \$13.94 | 4.64%+L | 15 quarterly installments of \$0.8 million plus 4 quarterly installments of \$0.5 million | \$0.90 | 12/03/2026 |
| HCOB-CACIB Facility | 12 Borealis ships | \$140.00 | 3.25%+L | 6 quarterly installments of \$8.0 million plus 8 quarterly installments of \$5.4 million plus 6 quarterly installments of \$2.2 \$35.60 million | | 22/07/2026 |
| New CMBFL Finance Lease | GSL Tripoli, GSL Tinos, GSL Syros | \$90.00 | 3.25%+L | 12 quarterly installments of \$4.76 million plus 12 quarterly installments of \$0.99 million | \$21.00 | 13/09/2027 |
| Total . | | \$1,093.41 | | | \$538.44 | |

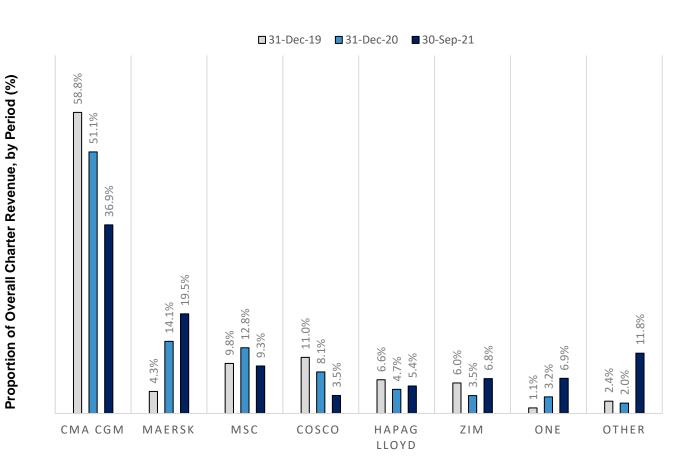
| Additions in October | | | | | | | |
|-------------------------|-----------------|---------|--|---------|---|--------|------------|
| New CMBFL Finance Lease | GSL Kithira (1) | \$30.00 | | 3.25%+L | 12 quarterly installments of \$1.59 million plus 12 quarterly installments of \$0.33 million | \$7.00 | 13/10/2027 |

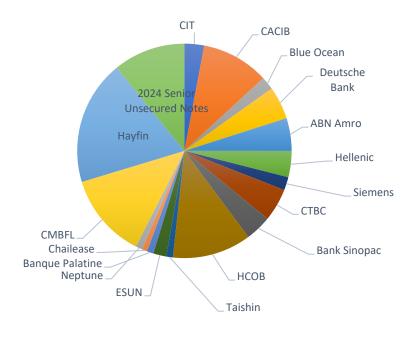
¹ Delivered on 13/10/2021

Counterparty Diversification: Charterers & Lenders

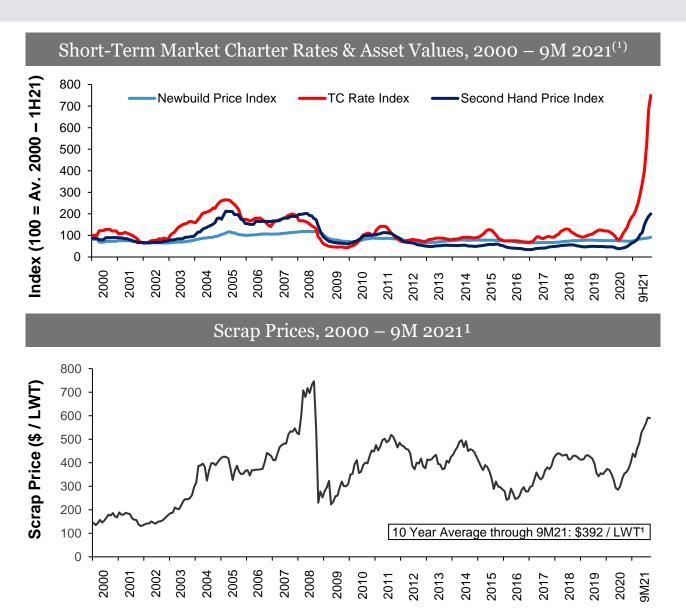
Evolution of Charterer Diversification: 2019 – 9M 2021

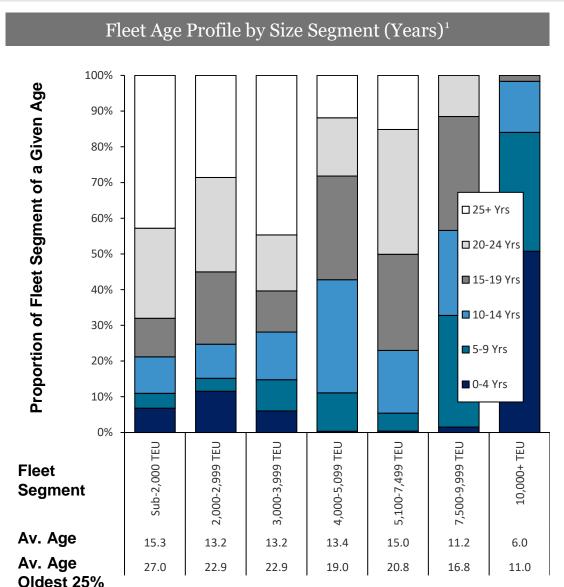
Sources of Debt Capital (September 30, 2021)¹





Additional Market Data





ESG¹ & Decarbonization

Both Global Ship Lease and the shipping industry in general are increasingly focused on decarbonization

The container shipping industry links producers and consumers of goods, thereby facilitating economic growth. Container shipping is a key part of the global supply chain and, as such, is also a contributor to the United Nations Sustainable Development Goals - particularly those associated with poverty alleviation, economic growth, and infrastructure. It also represents a low carbon form of transportation, especially when compared to emissions associated with moving comparable volumes of cargo over the equivalent distances using other common modes of freight transport: approximately 50x lower than air freight, 4x lower than road, and 3x lower than rail. It is estimated that 80% of global trade is carried by sea.

Reducing the carbon footprint of the global supply chain is growing in both importance and emphasis:

- Shipping's main regulatory body, the IMO, has published its strategy for reducing GHG (greenhouse gas) emissions from shipping by 50% by 2050, with a parallel target of reducing the carbon intensity of transport work by at least 40% by 2030 and pursuing a 70% reduction by 2050 (compared to 2008 levels).
- An increasing number of ship finance banks are signing up to the Poseidon Principles and committing to measure their portfolios' emission profiles against the industry's targets.

The regulatory environment focused on decarbonizing shipping continues to evolve. Recent initiatives include CII (the Carbon Intensity Indicator) and EEXI (the Energy Efficiency Existing Ship Index). The latter was ratified in June of 2021 and will come into force from January 1, 2023.

Compliance with EEXI will be compulsory: if a ship is non-compliant it will not be permitted to trade until it becomes compliant. Compliance may be met in various way - the most common, effective, and cost-efficient of which is expected to be the installation of Engine Power Limiters (EPLs).

The relationship between speed and fuel consumption is non-linear: higher operating speeds require disproportionately higher fuel consumption and generate disproportionately higher emissions. An EPL limits the power output of a ship's main engine, which in turn puts a cap on the operating speed of that ship and limits the associated emissions. Consequently, EEXI may cause a reduction in the operating speed of the global containership fleet, which would have the knock-on effect of reducing effective capacity: it is estimated that reducing the average speed of the global containership fleet by 1 knot would reduce effective capacity by 5 - 6%.

Our fleet is focused upon mid-sized and smaller ships, with capacity weighted towards Post-Panamax (wide beam) vessels. The latter combine a high level of operational flexibility with comparatively low costs and GHG emissions per cargo slot: aligning our commercial interests with a reduced emissions footprint. Our environmental and commercial strategies are aligned by taking a full life-cycle approach to the carbon footprint of ships: considering the impact of building and recycling ships, as well as operating them. We see expanding the economic life and optimizing the operation of existing ships, until next-generation sustainable fuels and propulsion technologies become well-established, commercially available, and economically viable, as being both environmentally sensible and financially prudent.

We are members of the Getting to Zero Coalition, signatories to the Call to Action for Shipping Decarbonization, and are focused on achieving net zero carbon emissions by 2050.