## **GLOBAL SHIP LEASE**



### Disclaimer

This presentation does not constitute or form part of, and should not be construed as, an offer to sell or an invitation, solicitation, or inducement to purchase or subscribe for securities with respect to any transaction, nor shall it or any part of it form the basis of, or be relied on in connection with, any contract or commitment whatsoever. This presentation does not constitute either advice or a recommendation regarding any securities.

The financial information and data contained in this communication is unaudited and does not conform to the U.S. Securities and Exchange Commission ("SEC") Regulation S-X. Accordingly, such information and data may not be included in, may be adjusted in or may be presented differently in, Global Ship Lease's filings with the SEC. This communication includes certain numerical measures, estimated financial information and forecasts presented as pro-forma financial measures that are not derived in accordance with generally accepted accounting principles ("GAAP"), and which may be deemed to be non-GAAP financial measures within the meaning of Regulation G promulgated by the SEC. Global Ship Lease believes that the presentation of these non-GAAP financial measures serves to enhance the understanding of the financial performance of Global Ship Lease. However, these non-GAAP financial measures should be considered in addition to and not as substitutes for, or superior to, financial measures of financial performance prepared in accordance with GAAP. Please refer to the appendix appearing at the end of this presentation and the last quarter's earnings press release for a discussion of these non-GAAP financial measures and a reconciliation of these measures to the most comparable GAAP measures.

No representations or warranties, express or implied are given in, or in respect of the accuracy or completeness of any information included in, this presentation.

Recipients of this presentation are not to construe its contents, or any prior or subsequent communications from or with Global Ship Lease or its representatives as financial, investment, legal, tax, business or other professional advice. In addition, this presentation does not purport to be all-inclusive or to contain all of the information that may be required to make a full analysis of Global Ship Lease. Recipients of this presentation should consult with their own advisers and should each make their own evaluation of Global Ship Lease and of the relevance and adequacy of the information. Furthermore, this presentation contains certain tables and other statistical analyses (the "Statistical Information"). Numerous assumptions were used in preparing the Statistical Information, which may not be reflected herein. Certain Statistical Information is derived from estimates and subjective judgments made by third parties. As such, no assurance can be given as to the accuracy, appropriateness or completeness of the Statistical Information as used in any particular context; nor as to whether the Statistical Information and/or the judgments and assumptions upon which they are based reflect present market conditions or future market performance.

Unless otherwise specified, all information in this presentation is as of the date of this presentation. Neither the delivery of this presentation nor any other communication with you shall, under any circumstances, create any implication that there has been no change in Global Ship Lease's affairs since such date. Except as otherwise noted herein, Global Ship Lease does not intend to, nor will it assume any obligation to, update this presentation or any of the information included herein.

#### Safe Harbor Statement

This communication contains forward-looking statements. Forward-looking statements provide Global Ship Lease's current expectations or forecasts of future events. Forward-looking statements include statements about Global Ship Lease's expectations, beliefs, plans, objectives, intentions, assumptions and other statements that are not historical facts. Words or phrases such as "anticipate," "believe," "continue," "estimate," "expect," "intend," "may," "ongoing," "plan," "potential," "predict," "project," "will" or similar words or phrases, or the negatives of those words or phrases, may identify forward-looking statements, but the absence of these words does not necessarily mean that a statement is not forward-looking. These forward-looking statements are based on assumptions that may be incorrect, and Global Ship Lease cannot assure you that these projections included in these forward-looking statements will come to pass. Actual results could differ materially from those expressed or implied by the forward-looking statements as a result of various factors

The risks and uncertainties include, but are not limited to:

- risks relating to the acquisition of Poseidon Containers and Global Ship Lease's ability to realize the anticipated benefits of the acquisition;
- · future operating or financial results;
- expectations regarding the strength of future growth of the container shipping industry, including the rates of annual demand and supply growth;
- the length and severity of the ongoing outbreak of the novel coronavirus (COVID-19) around the world and governmental responses thereto;
- the financial condition of CMA CGM (a principal charterer of the Company and a main source of operating revenue) and other charterers and their ability to pay charterhire in accordance with the charters;
- the overall health and condition of the U.S. and global financial markets;
- Global Ship Lease's financial condition and liquidity, including its ability to obtain additional financing to fund capital expenditures, vessel acquisitions and for other general corporate purposes and its ability to meet its financial covenants and repay its borrowings;
- Global Ship Lease's expectations relating to dividend payments and forecasts of its ability to make such payments including the availability of cash and the impact of constraints under its loan agreements;
- future acquisitions, business strategy and expected capital spending;
- operating expenses, availability of key employees, crew, number of off-hire days, drydocking and survey requirements, costs of regulatory compliance, insurance costs and general and administrative costs;
- general market conditions and shipping industry trends, including charter rates and factors affecting supply and demand;
- · assumptions regarding interest rates and inflation;
- change in the rate of growth of global and various regional economies;
- risks incidental to vessel operation, including piracy, discharge of pollutants and vessel accidents and damage including total or constructive total loss;
- estimated future capital expenditures needed to preserve Global Ship Lease's capital base;
- Global Ship Lease's expectations about the availability of vessels to purchase, the time that it may take to construct new vessels, or the useful lives of its vessels;
- Global Ship Lease's continued ability to enter into or renew charters including the re-chartering of vessels on the expiry of existing charters, or to secure profitable employment for its vessels in the spot market;
- the continued performance of existing charters;
- Global Ship Lease's ability to capitalize on management's and directors' relationships and reputations in the containership industry to its advantage;
- changes in governmental and classification societies' rules and regulations or actions taken by regulatory authorities;
- expectations about the availability of insurance on commercially reasonable terms;
- · unanticipated changes in laws and regulations; and
- potential liability from future litigation.

Forward-looking statements are subject to known and unknown risks and uncertainties and are based on potentially inaccurate assumptions that could cause actual results to differ materially from those expected or implied by the forward-looking statements. Global Ship Lease's actual results could differ materially from those anticipated in forward-looking statements for many reasons specifically as described in Global Ship Lease's filings with the SEC. Accordingly, you should not unduly rely on these forward-looking statements, which speak only as of the date of this communication. Global Ship Lease undertakes no obligation to publicly revise any forward-looking statement to reflect circumstances or events after the date of this communication or to reflect the occurrence of unanticipated events. You should, however, review the factors and risks Global Ship Lease describes in the reports it will file from time to time with the SEC after the date of this communication.

## Highlights YTD 2021 and Overview of 2Q and 1H 2021 Results

Red hot freight and charter markets

23 ships acquired for \$498 million<sup>1</sup>

40 new charters, adding \$906 million of revenues

Implemented quarterly dividend of \$0.25 per share

\$377.2 million of 2022 debt re-financed

Credit ratings upgraded: B+ Stable, B1 Stable

Positioned for further earnings growth

\$ 82.9 million

**Total Revenue in 2Q 2021** 

\$ 51.5 million

Adjusted EBITDA2 in 2Q 2021

\$ 30.1 million

Net Income in 2Q 2021

\$ 23.7 million

Normalized Net Income<sup>2</sup> in 2Q 2021

EPS \$0.65

2Q 2021 Adjusted EPS<sup>2 3</sup>

\$155.9 million

Total Revenue in 1H 2021

\$ 96.2 million

Adjusted EBITDA<sup>2</sup> in 1H 2021

\$ 34.2 million

Net Income in 1H 2021

**\$** 41.5 million

Normalized Net Income<sup>2</sup> in 1H 2021

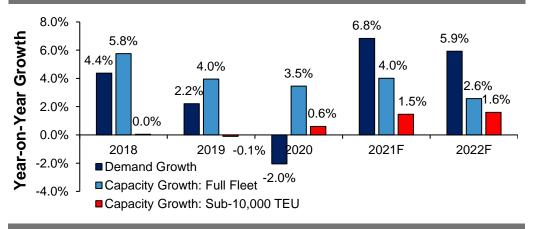
EPS \$1.14

1H 2021 Adjusted EPS<sup>2 3</sup>

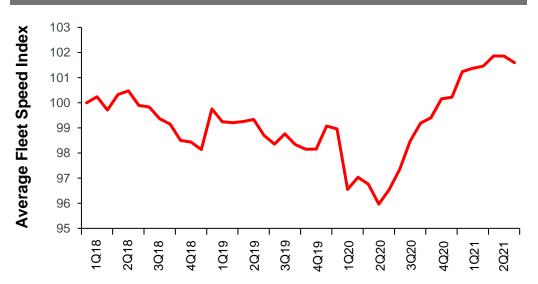
- (1) 19 of the 23 ships delivered as at August 4, 2021; remaining four scheduled for delivery in 2H 2021
- (2) See Appendix for reconciliation with US GAAP
- (3) Calculated on 36.3 million of shares outstanding as at June 30, 2021; Adjusted EPS is based on Normalized Net Income

## Big Picture: Recovery, Supportive Fundamentals, Decarbonization





#### Containership Fleet Accelerating as Capacity Tightens<sup>2</sup>



# COVID resilience & rebound

- Macro outlook continues to improve as economies reopen, although recovery expected to be uneven
- 6.8% containerized cargo volume growth forecast for 2021; 5.9% for 2022<sup>1</sup>
- Supply chain disruption underlines tightness of capacity

Fundamentals-driven recovery

Highly supportive supply-side fundamentals: tightening supply/demand balance prompted fleet to accelerate

- Earnings and asset values on upward trajectory
- ► Liner companies guiding to record earnings in 2021
- ► Orderbook still minimal for our target size class

# Decarbonization imperative

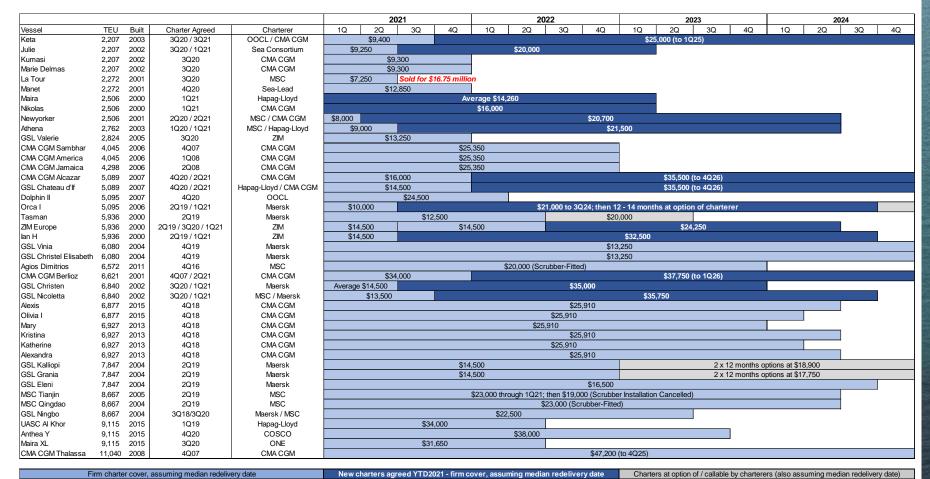
- ESG & regulatory impetus (eg. EU, IMO) to reduce carbon footprint of industry
- Reduced fleet speed expected from January 2023 (EEXI): one knot reduction in speed = 5-6% reduction in capacity
- Orderbook growing, but uncertainty on future green propulsion constraining speculative ordering

# Consolidation potential

- Fragmented containership owner sector, with many subscale players
- Exodus from sector of some financial players offers acquisition opportunities

<sup>(1)</sup> Growth in containerized trade volumes (demand) v. cellular fleet growth (supply); zero scrapping assumed for 2021 & 2022 - Maritime Strategies International Ltd (MSI) (2) Average Speed Index for the Global Containership Fleet (100 = January 2018) – Maritime Strategies International Ltd (MSI)

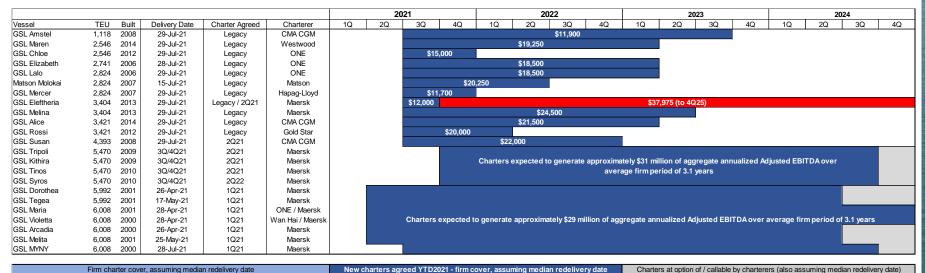
## Added Substantial Contract Cover to Existing Fleet in Rising Market



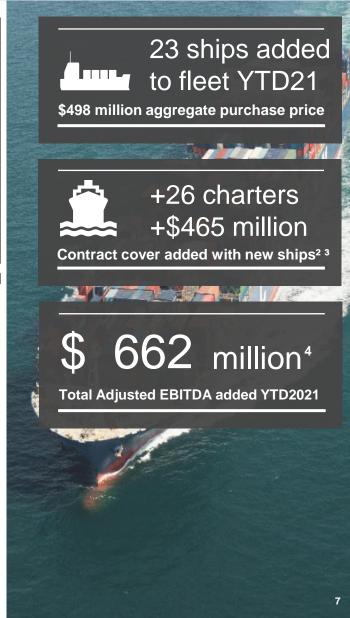
- (1) Data is as at June 30, 2021 adjusted to include charters agreed up to August 4, 2021. The chart shows the quarter within which the mid-point expiry of any given charter falls, unless a redelivery notice has otherwise been tendered. Contracted revenue is for the median charter period (excluding extension options), net of liner address commission.
- (2) Total Fleet, including Existing Fleet and all acquisitions announced up to August 4, 2021.
- (3) Existing Fleet is the fleet as at December 31, 2020, and excludes all acquisitions announced in 2021. Contract cover added includes all charters agreed between January 1, 2021 and August 4, 2021, with contracted revenue calculated for the median charter period (excluding extension options), net of liner address commission.



## Acquired 23 Ships on Strongly Accretive Basis, Growing Fleet Over 50%1



- (1) By number of ships, YTD 2021; fleet comprised 43 ships as at December 31, 2020
- (2) Data is as at June 30, 2021 adjusted to include acquisitions and charters agreed up to August 4, 2021. The chart shows the quarter within which the mid-point expiry of any given charter falls, unless a redelivery notice has already been tendered. Contracted revenue is for the median charter period (excluding extension options), net of liner address commission.
- (3) Includes charters put in place at acquisition, legacy charters already in place at acquisition, and new charter (in red) put in place post acquisition. Contracted revenue cover is for the median charter period (excluding extension options), net of liner address commission.
- (4) Includes all charters put in place between January 1, 2021 and August 4, 2021 on Existing Fleet and ships acquired YTD2021. Estimated adjusted EBITDA is a non-GAAP financial measure, and is based on methodology and assumptions outlined on page 21 of the Appendix

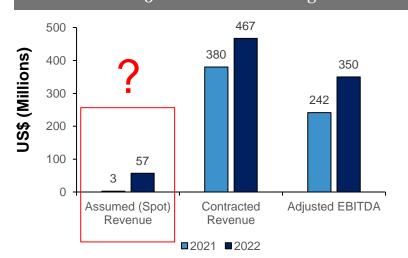


## Illustrative Earnings Scenarios

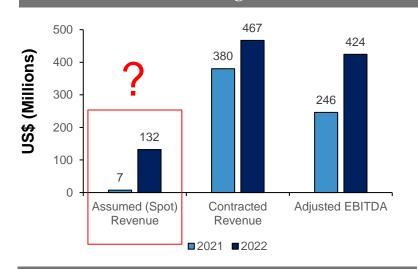
#### Illustrative Scenarios (NOT Forecasts)

- Scenario 1 assumes that ships coming open in 2021 and 2022 are re-contracted at market rates prevailing for multi-year charters in July 2021
- Scenario 2 assumes that the ships are recontracted at 15 year historic average rates
- Scenario 3 assumes that the ships are recontracted at 10 year historic average rates

#### Scenario 2: 15 Year Historic Average Rates<sup>1</sup>



#### Scenario 1: Prevailing Market Rates<sup>1</sup>



#### Scenario 3: 10 Year Historic Average Rates<sup>1</sup>





## Delivering Accretive Growth, Consistent with Target Criteria

Sweet spot: existing ships, not newbuildings

- ▶ 23 containerships of 1,100 6,000 TEU acquired YTD 2021, for \$498 million
- ➤ Vessels coming on line 2Q 4Q 2021, all with charters attached
- ► Charters¹ expected to generate aggregate Adjusted EBITDA of \$332 million¹

Risk averse approach, compelling returns

- Immediately accretive deals, with estimated Purchase Price to average annual Adjusted EBITDA ratios of 3.6 4.0x
- Ships contracted for purchase YTD 2021 expected to increase Adjusted EBITDA from 2022 contracted revenues by approximately 53%<sup>1</sup> <sup>2</sup>
- Acquisitions have good downside protection from scrap value<sup>3</sup>; limited economic depreciation, with compelling upside potential after the initial charters

ESG & economics well-aligned

- ► Full life-cycle approach to minimizing carbon footprint
- ▶ Optimize operation, and extend economic life, of existing ships
- Build new ships once next-generation green fuels, propulsion technology, and supporting infrastructure are commercially available and viable

Flexible & agile

- Short-medium term time horizon on returns, to allow adjustment of strategy to evolving decarbonization environment
- Position company to be legacy-problem-free, with a strong cash position, to capitalize on next-generation green technologies when economically viable

<sup>(1)</sup> Adjusted EBITDA is Non-GAAP: please refer to Appendix for details. Expected Adjusted EBITDA is calculated consistent with the assumptions on slide 21 of the Appendix

<sup>(2)</sup> Adjusted EBITDA for 2022 calculated consistent with the assumptions on slide 21 in the Appendix for contracted cover, with and without the 23 ships contracted for purchase YTD 2021

<sup>(3)</sup> Indicative aggregate scrap value of ships is \$164 million, based on 10 year historic average scrap price through 1H21 of \$390 per LWT - source: Maritime Strategies International Limited (MSI)

## YTD2021 Financials & Highlights

#### P&L Related

- Revenue: \$155.9 million, up from \$142.3 million for 1H 2020
- Adjusted EBITDA1: \$96.2 million, up from \$82.6 million for 1H 2020
- Net Income: \$34.2 million, up from \$13.2 million for 1H 2020
- Normalized Net Income<sup>1</sup>: \$41.5 million, up from \$24.4 million for 1H 2020

#### **Balance Sheet**

- Cash as at June 30, 2021: \$165.5 million
  - Refinanced \$377.2 million of 2022 maturity debt, reducing annual debt service by approximately \$21.4 million; no material maturities before 2024
- ▶ (i) Refinanced \$233.4 million of 2022 maturity 9.875% Notes, with Hayfin Facility due 2026
  - (ii) Refinanced \$143.8 million outstanding balance of our Deutsche, CIT, HCOB, Entrust, Blue Ocean facility with debt maturing 2026 and 2028<sup>2</sup>, plus a prepayment of \$12.3 million of 10.00% junior debt
- Raised \$40.8 million 8.75% Perpetual Preferred Shares & \$22.7 million 8.00% Senior Unsecured Notes under ATM programs; issued \$35.0 million of 8.00% Senior Unsecured Notes to vendors of the 12 Borealis ships<sup>2</sup>
- Raised, and drew down upon delivery, \$218.9 million of senior debt for 19 of the ships contracted for purchase; prospective financing of \$120.0 million negotiated for the four ships yet to be delivered<sup>2</sup>
- ➤ Issued 5,541,959 Class A Common Shares, for gross proceeds of \$72.0 million, in primary offering
- Executed secondary offering for 5,175,000 Class A Common Shares, materially increasing our free float<sup>2</sup>

## Financial Statements: Balance Sheet at June 30, 2021 (Unaudited) (Expressed in thousands of U.S. dollars, except share data)

		June 30, 2021		December 31, 2020		
ASSETS						
CURRENT ASSETS						
Cash and cash equivalents	\$	142,963	\$	80,757		
Restricted cash		17,465		825		
Accounts receivable, net		2,872		2,532		
Inventories		6,455		6,316		
Prepaid expenses and other current assets		12,004		6,711		
Due from related parties		2,007		1,472		
Total current assets	\$	183,766	\$	98,613		
NON - CURRENT ASSETS						
Vessels in operation	\$	1,212,642	\$	1,140,583		
Advances for vessels acquisitions and other additions		27,645	•	1,364		
Deferred charges, net		23,605		22,951		
Restricted cash, net of current portion		5,076		10,680		
Total non - current assets		1,268,968		1,175,578		
Total non Current assets		1,200,000		1,110,010		
TOTAL ASSETS	\$	1,452,734	\$	1,274,191		
LIABILITIES AND SHAREHOLDERS' EQUITY	<del></del>	1,102,101		1,21 1,101		
CURRENT LIABILITIES						
Accounts payable	\$	10,806	\$	10,557		
Accrued liabilities	· · · · · · · · · · · · · · · · · · ·	16,116	•	19,127		
Current portion of long - term debt		95,312		76,681		
Deferred revenue		6,243		5,623		
Due to related parties		312		225		
Total current liabilities	\$	128,789	\$	112,213		
LONG - TERM LIABILITIES		120,1100		,		
Long - term debt, net of current portion and deferred financing costs	\$	726.008	\$	692,775		
Intangible liabilities - charter agreements	<b>*</b>	4,571	Ψ	4,462		
· ·			_			
Total non - current liabilities		730,579		697,237		
Total liabilities	\$	859,368	\$	809,450		
Commitments and Contingencies		_		_		
SHAREHOLDERS' EQUITY						
Class A common shares – authorized 214,000,000 shares with a \$0.01 par value	•	000	•			
36,283,468 shares issued and outstanding (2020 – 17,741,008 shares)	\$	362	\$	177		
Series B Preferred Shares – authorized 44,000 shares with a \$0.01 par value						
36,772 shares issued and outstanding (2020 – 22,822 shares)				_		
Series C Preferred Shares – authorized 250,000 shares with a \$0.01 par value				2		
Nil shares issued and outstanding (2020 - 250,000 shares)		<del>-</del>		3		
Additional paid in capital		689,921		586,355		
Accumulated deficit		(96,917)		(121,794)		
Total shareholders' equity		593,366		464,741		
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$	1,452,734	\$	1,274,191		
	_ <del></del>	-,,		-, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		

## Financial Statements: P&L for 2Q & 1H 2021 (Unaudited) (Expressed in thousands of U.S. dollars, except share data)

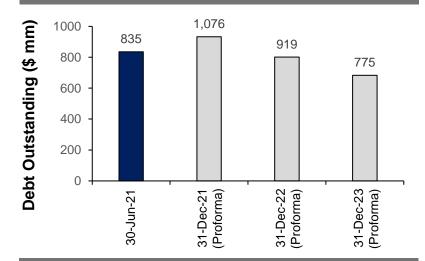
	Three months	ended June 30,	Six months e	Six months ended June 30,		
<del>-</del>	2021	2020	2021	2020		
OPERATING REVENUES						
Time charter revenues (includes related party revenues of \$33,810 and \$36,848 for each of the						
three month periods ended June 30, 2021 and 2020, respectively, and \$66,005 and \$74,524 for						
each of the six month periods ended June 30, 2021 and 2020, respectively)						
\$	82,871	\$ 71,376	\$ 155,851	\$ 142,323		
OPERATING EXPENSES:	02,071	7 1,07 0	Ψ 100,001	112,020		
Vessel operating expenses (includes related party vessel operating expenses of \$3,578 and						
\$3,068 for each of the three month periods ended June 30, 2021 and 2020, respectively, and						
\$6,868 and \$6,105 for each of the six month periods ended June 30, 2021 and 2020, respectively)						
······································						
	28,120	24,170	52,406	49,682		
Time charter and voyage expenses (includes related party brokerage commissions of \$781 and	,	· ·	,	,		
\$591 for each of the three month periods ended June 30, 2021 and 2020, respectively, and						
\$1,470 and \$1,201 for each of the six months period ended June 30, 2021 and 2020, respectively)						
	2.121					
	2,124	2,712	3,889	6,181		
Depreciation and amortization	13,136	11,578	25,519	23,126		
Impairment of vessels		912		8,497		
General and administrative expenses	1,857	2,322	6,131	4,759		
Gain on sale of vessel	(7,770)		(7,770)	-		
Operating Income	45,404	29,682	75,676	50,078		
NON-OPERATING INCOME/(EXPENSES)						
Interest income	121	193	364	831		
Interest income Interest and other finance expenses (include of \$5,764 and \$2,271 Notes premium for each of six	121	193	304	631		
months ended June 30, 2021 and 2020, respectively)	(13,998)	(15,984)	(39,254)	(35,539)		
Other income, net	(13,996)	(372)	933	(35,339)		
Total non-operating expenses	(13,328)	(16,163)	(37,957)	(35,059)		
Income before income taxes	32,076	13,519	37,719	15,019		
Income taxes	32,070	(3)	37,719	(3)		
Net Income	32,076	13,516	37,719	15,016		
Earnings allocated to Series B Preferred Shares	(2,011)	(911)	(3,495)	(1,790)		
Net Income available to Common Shareholders \$	30,065	\$ 12,605	\$ 34,224	\$ 13,226		
Net income available to Common Snareholders	30,065	\$ 12,605	34,224	<u>\$ 13,226</u>		
Earnings per Share						
Weighted average number of Class A common shares outstanding						
Basic	36,283,468	17,708,609	34,136,307	17,632,674		
Diluted	36,319,598	17,806,742	34,168,093	17,730,628		
Net Earnings per Class A common share	\$					
Basic	0.83	0.41	1.00	0.43		
Diluted	0.83	0.41	1.00	0.43		

## Financial Statements: Cash flows for 2Q & 1H 2021 (Unaudited) (Expressed in thousands of U.S. dollars)

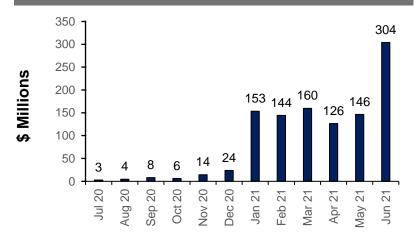
		Three months ended June 30,			Six months ended June 30,			
		2021		2020		2021		2020
Cash flows from operating activities:								
Net income	\$	32,076	\$	13,516	\$	37,719	\$	15,016
Adjustments to reconcile net income to net cash provided by operating activities:								
Depreciation and amortization	\$	13,136	\$	11,578	\$	25,519	\$	23,126
Impairment of vessels		-		912		· -		8,497
Gain on sale of vessels		(7,770)		-		(7,770)		,
Amortization of deferred financing costs		957		994		5,363		1,921
Amortization of original issue discount/premium on repurchase of notes		92		143		7,136		2,282
Amortization of intangible liabilities/assets-charter agreements		(1,959)		(124)		(2,461)		355
Share based compensation		150		853		1,854		1,282
Changes in operating assets and liabilities:								
Increase/(decrease) in accounts receivable and other assets	\$	(1,768)	\$	390	\$	(5,633)	\$	182
Increasse in inventories		(476)		(80)		(139)		(476)
Increase/(decrease) in accounts payable and other liabilities		2,918		(11,749)		(3,148)		(5,154)
Increase/decrease) in related parties' balances, net		788		(1,526)		(447)		(3,460)
Increase/(decrease) in deferred revenue		572		(1,659)		620		(4,968)
Unrealized foreign exchange loss				1		-		1
Net cash provided by operating activities	\$	38,716	\$	13,249	\$	58,613	\$	38,604
Cash flows from investing activities:	<u>*</u>		•		<u>,                                      </u>		•	
Acquisition of vessels and intangibles	\$	(98,400)	\$	-	\$	(98,400)	\$	(23,060)
Cash paid for vessel expenditure	•	(328)	•	(277)	· ·	(2,233)	•	(1,385)
Advances for vessel acquisitions and other additions		(25,709)		(1,079)		(25,957)		(1,279)
Cash paid for drydockings		(2,594)		(3,117)		(4,181)		(7,189)
Net proceeds from sale of vessels		16,514		4,119		16,514		4,119
Net cash used in investing activities	\$	(110,517)	\$	(354)	\$	(114,257)	\$	(28,794)
Cash flows from financing activities:	<del>'</del>		•	(	·	, , , ,	•	( -, -,
Proceeds from issuance of 2024 Notes	\$	7.606	\$	-	\$	22.702	\$	19.193
Repurchase of 2022 Notes, including premium	·	-	•	(625)	•	(239,183)	•	(57,822)
Proceeds from drawdown of credit facilities		225.605		` _		461,805		47.000
Repayment of credit facilities		(23,021)		(20,460)		(53,838)		(33,912)
Repayment of refinanced debt		(143,799)		·		(143,799)		(44,366)
Deferred financing costs paid		(3,680)		(89)		(7,916)		(969)
Proceeds from offering of Class A common shares, net of offering costs		(372)		(37)		67,612		(76)
Proceeds from offering of Series B preferred shares, net of offering costs		23,649		1,179		34,345		4,982
Class A common shares-dividend paid		(9,347)		, <u>-</u>		(9,347)		-
Series B Preferred Shares-dividend paid		(2,011)		(911)		(3,495)		(1,790)
Net cash provided by / (used in) financing activities	\$	74,630	\$	(20,943)	\$	128,886	\$	(67,760)
Increase/(decrease) in cash and cash equivalents and restricted cash	<del>'</del>	2.829	•	(8,048)	·	73,242	•	(57,950)
Cash and cash equivalents and restricted cash at beginning of the period		162,675		97,734		92,262		147,636
Cash and cash equivalents and restricted cash at end of the period	\$	165,504	\$	89,686	\$	165,504	\$	89,686
Supplementary Cash Flow Information:	<u> </u>		-				-	
Cash paid for interest		10,078		21,909		24,547		33,098
Non-cash Investing activities:		-,		,,		.,-		
Unpaid drydocking expenses		1,890		482		1,890		482
Unpaid vessel expenditures		3,474		2,823		3,474		2,823
Non-cash financing activities:								
Unpaid offering costs		63		-		63		
Unpaid deferred financing costs		406				406		

## Improved Capital Structure: Lower Cost of Debt; Greater Stock Liquidity

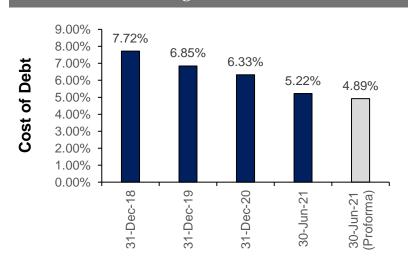
#### Debt Outstanding, with Scheduled Amortization<sup>1</sup>



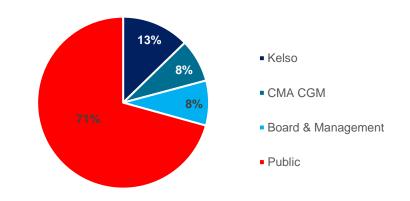
#### Monthly Trading Liquidity of GSL Stock<sup>3</sup>



#### Reducing Cost of Debt<sup>2</sup>



GSL Ownership as at June 30, 2021 4



- (1) Proforma debt outstanding at each period end based on the facilities and scheduled amortization detailed on slide 26 in the Appendix
- (2) Cost of debt includes US\$-Libor and reflects the blended cost of the facilities detailed on slide 26 in the Appendix
- (3) Based on data from Factset
  - Proforma for Kelso block sale as per their 13D filing of July 9, 2021; public ownership includes BRiley



## Mid-Size & Smaller Ships: Flexible Assets & Backbone of Global Trade









70%+

Proportion of global containerized trade volume in non-mainlane trades<sup>2</sup>



Sub-10,000 TEU

Non-mainlane trades predominantly served by mid-size & smaller ships



Reefer cargo

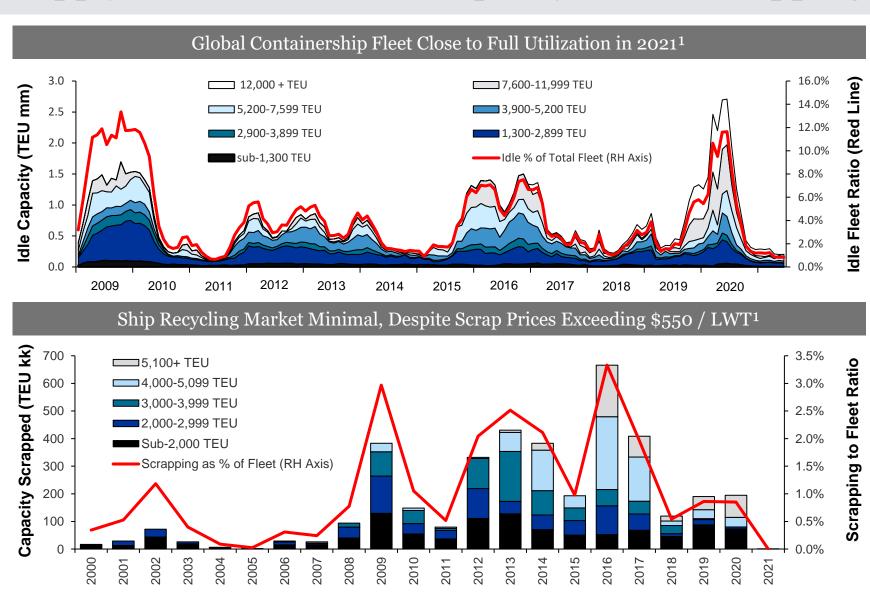
Fastest growing & most lucrative cargo segment

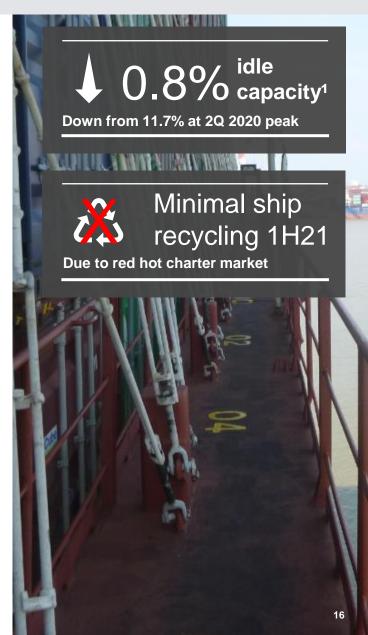


<sup>(1)</sup> Clarksons (Sea Net) - 30-day sailing period in 1H2021

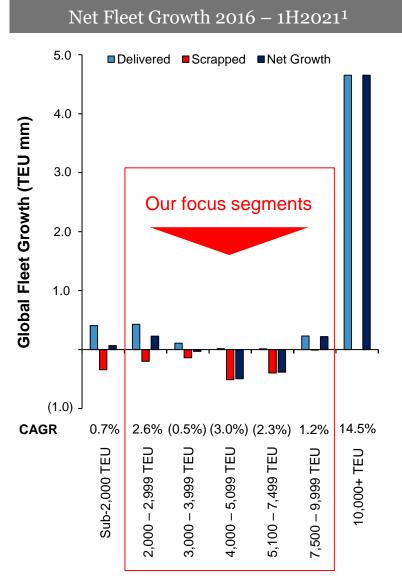
<sup>(2)</sup> Maritime Strategies International Ltd (MSI) - mainlanes (Transpacific, Asia-Europe, Transatlantic) represented 29% of global volumes in 2019 – a representative, pre-COVID year; non-mainlanes accounted for 71%

## Supply-Side Trends: Idle Capacity Down, Scrapping Minimal

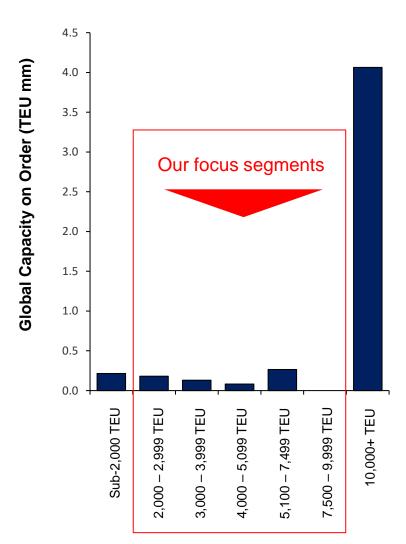


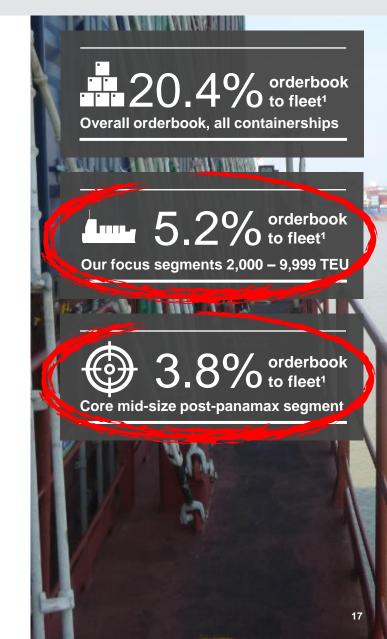


## Supportive Fundamentals: Negligible Fleet Growth, Minimal Orderbook



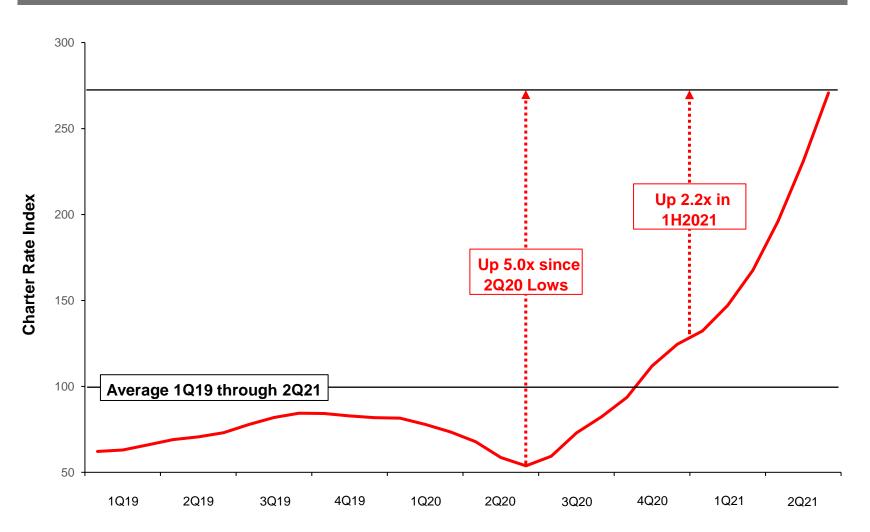
Minimal Orderbook for our Focus Segments<sup>1</sup>





## Outcome: Charter Market Keeps Getting Hotter





# Market Rates Multi-Year Charters

Ship Size (TEU)	\$ / Day
1,100	19,000
2,200 – 2,800	29,000
3,500	38,000
4,000 – 5,470	42,000
5,500 – 6,100	48,000
6,500 – 6,840	53,000
6,850 – 7,000 ECO	60,000
7,500 – 8,700	58,000
9,100 ECO	65,000
11,000	65,000

GSL view of charter rates prevailing in the market in July 2021, for multi-year charters  $(3-5\ years)$ , based on input from various brokers

## Summary

Extensive contract cover	<ul> <li>\$1.37 billion &amp; 2.5 years TEU-weighted contract cover as at June 30, 2021<sup>1</sup></li> <li>Debt service for 2021 and 2022, CAPEX, and dividends covered by contracted cash flows: no reliance on charter renewals</li> </ul>
	<ul><li>Capturing upside by extending contract cover &amp; expanding fleet</li></ul>
Strong balance sheet, positive credit outlook	<ul> <li>\$166 million cash on balance sheet as at June 30, 2021</li> <li>Upgraded to B1/Stable, B+/Stable; pro-active re-fi of 2022 debt almost complete</li> <li>Continued to demonstrate access to attractive, diverse capital sources</li> </ul>
Attractive fleet, supportive supply-side fundamentals	<ul> <li>Sweet spot: high-reefer, mid-size Post-Panamax &amp; smaller containerships</li> <li>Idle capacity almost non-existent; fleet accelerating to compensate</li> <li>Negligible orderbook for our sizes; effective capacity may shrink from 2023</li> </ul>
Resilient market, continuing to strengthen	<ul> <li>Freight and charter markets remain red hot</li> <li>Liner operators delivering outstanding results YTD 2021</li> <li>Market charter rates up by 5.0x v. 2Q2020 lows, and by 2.2x during 1H2021</li> </ul>
Strategic priorities, strong focus on accretive growth	<ul> <li>Safety &amp; welfare of personnel at sea and on shore; embedding ESG culture</li> <li>Quarterly dividend implemented from 1Q2021</li> <li>Grew fleet by 53% YTD2021; added \$662 million of contracted Adjusted EBITDA</li> </ul>

(1) Including new charters and acquisitions agreed up to August 4, 2021

# Appendix



- EBITDA Calculator & CAPEX Guidance
- Reconciliation of Non-GAAP Financial Measures
- Debt Structure
- Counterparty Diversification
- Additional Market Data
- ESG & Decarbonization

## Adjusted EBITDA and Operating Cash Flow Calculator (Illustrative)

The table below presents our calculator for our fleet for 2021 and 2022, based on historical performance, contracted revenue, assumed expenses, CAPEX, Net Interest Expense and Debt Amortization<sup>1</sup>. It includes the acquisition of the seven 6,000 TEU vessels announced in February 2021<sup>13</sup>, the 12 containerships from Borealis Finance LLC and the four 5,470 TEU Panamax containerships announced in June 2021<sup>14</sup>.

		2021			2022			2023	
TEU Category	Spot Revenue days <sup>2</sup>	Spot Net Rate	Revenue (\$m)	Spot Revenue days <sup>2</sup>	Spot Net Rate	Revenue (\$m)	Spot Revenue days <sup>2</sup>	Spot Net Rate	Revenue (\$m)
1,100	-			-			133		
2,200-2,800	261			2,266			4,351		
3,500	-			316			870		
4,000-5,470	-			345			1,807		
5,500-6,100	-			232			361		
6,500-6,840	-			-			83		
6,850- 7,000 eco	-			-			61		
7,500-8,700	-			109			949		
9,000 ECO	-			448			822		
11,000	-			-			-		
Spot Revenues, Net 2,3									
Fixed Revenues, Net 4			\$380			\$467			\$354
Total Revenues									
	Ownership Days	Expense/Day (\$)		Ownership Days	Expense/Day (\$)		Ownership Days	Expense/Day (\$)	
OPEX & Mgt Fees 5	19,346	\$6,402	(\$124)	23,725	\$6,530	(\$155)	23,725	\$6,661	(\$158)
Voyage Expenses <sup>6</sup>	19,346	\$426	(\$8)	23,725	\$434	(\$10)	23,725	\$443	(\$11)
G&A Expenses <sup>7</sup>			(\$9)			(\$10)			(\$10)
Adjusted EBITDA <sup>8</sup>									
Capex(DD) <sup>9</sup>			(\$15)			(\$13)			(\$11)
Capex(BWTS, Scrubbers)10			(\$6)			(\$5)			(\$3)
Interest Expense <sup>11</sup>			(\$50)			(\$49)			(\$42)
Debt Amortization <sup>12</sup>			(\$131)			(\$157)			(\$144)
Balloon Installments <sup>12</sup>			-			-			-
Operating Cash Flow									

TEU Category	10Y Historical Average	15Y Historical Average	July 2021 Rates for Assumed Charter of 3 - 5 Years 15
1,100	7,086	7,656	19,000
2,200-2,800	9,278	11,598	29,000
3,500	10,159	13,451	38,000
4,000-5,470	12,199	16,552	42,000
5,500-6,100	15,853	20,151	48,000
6,500-6,840	18,903	22,750	53,000
6,850- 7,000 eco	25,588	28,310	60,000
7,500-8,700	25,655	29,200	58,000
9,100 eco	34,701	36,616	65,000
11,000	36,990	40,244	65,000

- (1) This information is presented for illustrative purposes only and is not a projection of future charter rates, revenues, costs, Adjusted EBITDA, capex, interest expense, debt amortization or operating cash flow, which may vary materially from the data which may be derived from the assumptions on which this table is based.
- (2) Spot Revenue Days are presented based on latest redelivery dates for existing charters expiring in 2021 and mid point redelivery date thereafter.
- (3) Spot Revenue, Net should be after deduction of market standard commissions totaling 5%. Open days have been adjusted for 1% of unplanned offhire.
- (4) Fixed Revenue, Net is estimated based on the latest redelivery dates for existing charters expiring in 2021 and mid point redelivery date thereafter and is net of all address and brokerage commissions, adjusted based on historical utilization rates and for anticipated offhire drydock days.
- (5) OPEX and Mgt Fees are based on average per vessel per day for 2019 and 2020, adjusted by 2% inflation every year starting with 2021.
- (6) Voyage Expenses are based on average per vessel per day for 2019 and 2020, excluding brokerage commission which is deducted from Revenues, adjusted by 2% inflation every year starting with 2021.
- (7) G&A Expenses are based on 2019 and 2020, adjusted with the non-cash effect of new stock awards in the first quarter 2021 and by 2% inflation every year, starting with 2021.
- (8) Adjusted EBITDA represents net income available to common shareholders before interest income and expense, income taxes, depreciation and amortization, and earnings allocated to preferred shares. Adjusted EBITDA is a non-GAAP quantitative measure and is not defined in US GAAP and should not be considered an alternate to Net income or any other financial metric required by such accounting principles.
- (9) Capex (DD) is estimated based on average costs in 2019 and 2020, adjusted by 2% inflation every year starting with 2021.
- (10) Capex (BWTS, other) is estimated based on average costs in 2019 and 2020, adjusted by 2% inflation every year starting with 2021.
- (11) Interest Expense is estimated based on balances including scheduled fixed amortization schedule, margin/coupon as contractually agreed and 3M LIBOR of 0.13 as of July 27, 2021.
- (12) Debt Amortization is based only on scheduled proforma fixed amortization for the twelve and the four vessels announced in June 2021, including also other committed but not signed facilities.
- (13) Six of the seven 6.000 TEU vessels were delivered in the second guarter of 2021 and the remaining one on July 28, 2021.
- (14) The 12 containerships from Borealis Finance were delivered in July 2021. The four vessels are scheduled for delivery during the 2H 2021.
- (15) Average rates perceived to be prevailing in the market in July 2021 for 3 5 year charters, based on data sourced from various brokers and analysts.

### **CAPEX Guidance**

(Expressed in millions of U.S. dollars)

#### Revisions to the dry-docking schedule disclosed in our 20-F (for year ended December 31, 2020)

- Please refer to summary table below for revised guidance, updated August 4, 2021
- > Where possible, in order to minimize off-hire, we arrange for regulatory dry-dockings and upgrade work to be concurrent

#### Indicative CAPEX, based on average costs FY2019 - FY2020 and adjusted for expected inflation

- Average special survey & dry-docking for 2021: ~\$1.05 million per ship
- Average Ballast Water Treatment System (BWTS) for 2021: ~\$0.4 million per ship

Vessel	Dry Docking Date as per 20F	Revised Dry Docking Start Dates	BWTS	Shipyard / Offhire Days (6)
LA TOUR (1)	Jun-21		✓	40
CMA CGM BERLIOZ	Jul-21	Oct-21	✓	50
CMA CGM SAMBHAR	Jul-21	Oct-21	✓	40
CMA CGM AMERICA	Sep-21		✓	40
CMA CGM JAMAICA	Sep-21		✓	40
MANET	Oct-21		✓	40
ORCA I	Nov-21		✓	40
CMA CGM THALASSA (2)	Dec-21	Jun-22	✓	25
GSL DOROTHEA (3)	-	May-21	✓	40
tbr GSL MELITA (4)	-	May-21	✓	40
GSL TEGEA (4)	-	Jun-21	✓	40
tbr GSL ALICE	-	Aug-21	✓	30
tbr GSL MARIA	-	Dec-21	✓	40
GSL VIOLETTA	-	Aug-25	✓	25
GSL ARCADIA	-	Oct-25	✓	25
GSL MYNY	-	Oct-25	✓	25
DOLHPIN II	Jan-22		✓	25
MARIE DELMAS	Jan-22		✓	25
KUMASI	Mar-22		✓	25
tbr GSL MERCER	-	May-22	✓	25
tbr GSL SUZAN	-	Jul-22	✓	25
JULIE	Nov-22		✓	25
CMA CGM ALCAZAR	Nov-22		✓	25
GSL CHRISTEN	Nov-22		✓	25
GSL NICOLETTA	Nov-22		✓	25
GSL CHATEAU D'IF	Dec-22		✓	25
UASC AL KHOR (5)	Dec-22		Fitted since NB	25

- (1) La Tour disposed as of June 30, 2021
- (2) In process for extension of dry-docking program on 7.5 years (revised date June-2022)
- (3) GSL Dorothea completed her DD in July 21
- (4) Currently in progress
- (5) Extended dry-docking program, on 7.5 year cycle
- (6) Off-hire days are based on estimated arrival to and departure from shipyard

#### **Dry-dockings completed 6M 2021**

Vessel	Actual Shipyard / Offhire Days	Actual DD/BWTS (\$m)
NIKOLAS	51	2.3
MSC TIANJIN	35	1.9
NEWYORKER	44	2.2

## Adjusted EBITDA & Normalized Net Income - Reconciliation

(Expressed in thousands of U.S dollars)

#### Reconciliation of Non-U.S. GAAP Financial Measures

#### **Adjusted EBITDA**

Adjusted EBITDA represents net income available to common shareholders before interest income and expense, income taxes, depreciation and amortization, impairment charges, share based compensation and earnings allocated to preferred shares. Adjusted EBITDA is a non-US GAAP quantitative measure used to assist in the assessment of the Company's ability to generate cash from its operations. The Company believes that the presentation of Adjusted EBITDA is useful to investors because it is frequently used by securities analysts, investors and other interested parties in the evaluation of companies in our industry. Adjusted EBITDA is not defined in US GAAP and should not be considered to be an alternate to Net income or any other financial metric required by such accounting principles.

Adjusted EBITDA is presented herein on a forward-looking basis in certain instances. The Company has not provided a reconciliation of any such forward looking non-US GAAP financial measure to the most directly comparable US GAAP measure because such US GAAP financial measures on a forward-looking basis are not available to the Company without unreasonable effort.

#### Normalized net income

Normalized net income represents net income adjusted for impairment charges, the premium paid on redemption of 2022 notes, the accelerated write off of deferred financing charges and the accelerated write off of original issue discount. Normalized net income is a non-GAAP quantitative measure which we believe will assist investors and analysts who often adjust reported net loss for items that do not affect operating performance or operating cash generated. Normalized net income is not defined in US GAAP and should not be considered to be an alternate to net income or any other financial metric required by such accounting principles. Our use of Normalized net income may vary from the use of similarly titled measures by others in our industry.

		Three		Three	Six	Six
	djusted EBITDA - unaudited	months		months	Months	Months
-	ajusteu EBITDA - ullauditeu	ended		ended	Ended	Ended
		June 30,		June 30,	June 30,	June 30,
		2021		2020	2021	2020
Net incom	e available to Common Shareholders	30,065		12,605	34,224	13,226
Adjust:	Depreciation and amortization	13,136		11,578	25,519	23,126
	Impairment of vessels	-		912	-	8,497
	Gain on sale of vessel	(7,770)		-	(7,770)	-
	Interest income	(121)		(193)	(364)	(831)
	Interest expense	13,998		15,984	39,254	35,539
	Share based compensation	150		855	1,854	1,284
	Earnings allocated to preferred shares	2,011		911	3,495	1,790
	Income tax	-		3	-	3
	·					
Adjusted I	EBITDA	51,469		42,655	96,212	82,634
	Normalized net income - unaudited		Three	Three	Six	Six
•	tormanzed net moome anadated		months ended	months ended	months Ended	months ended
			June 30,	June 30,	June 30,	June 30,
			2021	2020	2021	2020
Net income	e available to Common Shareholders		30,065	12,605	34,224	13,226
Adjust:	Gain on sale of vessel Prepayment fee on repayment of Deutsche, CIT, HCOB,		(7,770)	-	(7,770)	-
	Entrust, Blue Ocean Credit Facility		1,438	-	1,438	-
	Prepayment fee on partial repayment of Blue Ocean Credit				4 640	
	Facility Impairment of vessels		-	912	1,618	- 8,497
	Accelerated stock based compensation expense due to vestil	ng				,
	and new awards of fully vested incentive shares Premium paid on redemption of 2022 Notes		-	426	1,346 5,764	426 2,271
	Accelerated write off of deferred financing charges related to		-	-	5,764	2,271
	redemption of 2022 Notes		-	-	3,745	-
	Accelerated write off of original issue discount related to redemption of 2022 Notes		-	-	1,133	-
Normalized	d net income		23,733	13,943	41,498	24,420
			_0,.00	10,070	11,100	21,120

# Net Debt to LTM Adjusted EBITDA/Operating Revenue/Normalized Net Income - Reconciliation

(Expressed in thousands of U.S dollars, except Net Debt / LTM Adjusted EBITDA Ratio)

Net Debt / Adjusted EBITDA / Operating Revenue for 12 Months to June 30, 2021

	Gross debt as at June 30, 2021	835,372
	Cash and restricted cash as at June 30, 2021_	(165,504)
	Net debt as at June 30, 2021	669,868
		Twelve months
		ended
		June 30, 2021
	Net income available to common shareholders	58,566
Adjust:	Depreciation and amortization	49,371
	Share based compensation	2,569
	Interest income	(489)
	Interest expense	69,069
	Income tax	46
	Loss/(Gain) on sale of vessels	(7,526)
	Earnings allocated to preferred shares	5,700
	Adjusted EBITDA_	177,306
	Operating Revenue	296,341
	Net Debt/LTM Adjusted EBITDA	3.8x

## EPS & Adjusted EPS - Reconciliation (Expressed in thousands of U.S dollars, except share data)

#### Adjusted EPS – Fully Diluted, Including Conversion of Series C Pref.

Class A Numerator:

Denominator:

Adjustment on diluted EPS

Adjusted Diluted EPS

Normalized net income adjustments for Class A shareholders

Common share and common share equivalents, dilutive

		June 30, 2020	June 30, 2021	June 30, 2020
Numerator:  Net income available to common shareholders	30,065	12,605	34,224	13,226
Undistributed income available to Series C participating preferred shares	30,003	(5,326)	34,224	(5,602)
Net income available to common shareholders, basic and diluted	30,065	7,279	34,224	7,624
Net income available to:				
Class A, basic and diluted	30,065	7,279	34,224	7,624
Denominator:				
Class A Common shares				
Common share and common share equivalents, basic	36,283,468	17,708,609	36,283,468	17,632,674
plus weighted average number of RSUs with service conditions  Common share and common share equivalents, dilutive	36,130 36,319,598	98,133 17,806,742	31,786 36,315,254	97,954 17,730,628
Common share and Common share equivalents, dilutive	30,313,338	17,800,742	30,313,234	17,730,028
Basic earnings per share:				
Class A	0.83	0.41	0.94	0.43
Diluted earnings per share: Class A	0.83	0.41	0.94	0.43
	Th	lad - <del>T</del> horas on analysis and ad-	Character and ad	C!
	Three months end			Six months ended
	June 30, 2021	June 30, 2020	June 30, 2021	June 30, 2020
Net income available to common shareholders	30,	065 12,605	34,224	13,226
Gain on sale of vessels	(7,7	770) -	(7,770)	
Prepayment fee on repayment of Deutsche, CIT, HCOB, Entrust, Blue Ocean Credit Facility	1,	438	3,056	-
Impairment charges		- 912	-	8,497
Accelerated stock based compensation expenses due to vesting and new awards of				
fully vested incentive shares		- 426	1,346	426
Premium paid on redemption of 2022 Notes		-	5,764	2,271
Accelerated write off of deferred financing charges related to redemption of 2022 Notes		-	3,745	-
Accelerated/write off of original issue discount related to redemption of 2022 Notes		<u> </u>	1,133	
Normalized net income	23,	733 13,943	41,498	24,420
Numerator:				
Normalized net income	23,	733 13,943	41,498	24,420
Undistributed income available to Series C participating preferred shares		- (5,326)		(5,602)
Normalized net income available to common shareholders, basic and diluted	23,	733 8,617	41,498	18,818
Denominator:				
Class A Common shares				
Common share and common share equivalents, basic	36,283,	468 17,708,609	36,283,468	17,632,674
plus weighted average number of RSUs with service conditions	36,	130 98,133	31,786	97,954
Common share and common share equivalents, dilutive	36,319,	598 17,806,742	36,315,254	17,730,628
Basic earnings per share:				
Class A	(	0.65 0.49	1.14	1.07
Diluted earnings per share:				
Class A	(	0.65 0.48	1.14	1.06

#### Reconciliations of Basic, Diluted, and Adjusted EPS

Reconciliation of Basic EPS to Adjusted Basic EPS				
	Three months ended	Three months ended	Six months ended	Six months ended
Basic earnings per share:	June 30, 2021	June 30, 2020	June 30, 2021	June 30, 2020
Class A	0.83	0.41	0.94	0.43
Numerator:				
Normalized net income adjustments for Class A shareholders	(6,332)	1,338	7,274	11,194
Denominator:				
Common share and common share equivalents, basic	36,283,468	17,708,609	36,283,468	17,632,674
Adjustment on basic EPS	(0.17)	0.08	0.20	0.63
Adjusted Basic EPS	0.65	0.49	1.14	1.07
, lajastea sasio E. S		GI 15		2.07
Reconciliation of Diluted EPS to Adjusted Diluted EPS				
Diluted earnings per share:				

(6,332)

36,319,598

(0.17)

1,338

17,806,742

0.07

7,274

0.20

36,315,254

11,194

17,730,628

0.63

## Debt as at June 30, 2021

(Expresse	l in mi	llions (	of U.S	dollars	(
-----------	---------	----------	--------	---------	---

	Collateralized Ship	Outstanding Balance as of 30 June 2021 (\$m)	Interest	Repayment	Balloon Installment (excl. cash sweep) (\$m)	Maturity
New Hayfin Facility	20 ships	\$217.25	7.00%+L	\$6.56 million per quarter	\$99.17	15/01/2026
Hayfin loan	GSL Valerie	\$5.83	5.50%+L	Bullet	\$5.83	16/07/2022
	GSL Eleni	\$9.40	3.90%+L	\$0.45 million per quarter	\$4.00	24/05/2024
Hellenic loan	GSL Grania	\$9.20	3.90%+L	\$0.40 million per quarter	\$4.00	04/09/2024
Hellenic loan	GSL Kalliopi	\$9.60	3.90%+L	\$0.40 million per quarter	\$4.00	02/10/2024
	GSL Vinia, GSL Christel Elisabeth	\$17.5	3.90%+L	\$0.75 million per quarter	\$7.00	10/12/2024
2024 Notes	Unsecured	\$82.52	8.00%	Bullet	\$82.52	31/12/2024
Chailease loan	Maira, Nikolas, Newyorker	\$6.66	4.20%+L	36 monthly installments of \$0.16 million plus 24 monthly installments of \$0.09 million	\$1.31	31/03/2025
Senior Lenders CACIB, ABN, CIT, Siemens, Hellenic, CTBC, SINOPAC and Palatine	Orca I, Katherine,Dolphin II, Athena, Kristina, Agios Dimitrios, Alexandra,	\$225.60	3.00%+L	\$6.20 million per quarter	\$144.00	24/09/2024
Junior Lender Entrust	Alexis, Olivia I, Mary	\$26.21	10.00%	Bullet	\$26.21	24/09/2024
CACIB-CTBC-Sinopac Facility	Maira XL	\$51.70	2.75%+L	\$1.27 million per quarter	\$26.20	16/04/2026
New DB Loan	UASC Al Khor	\$51.67	3.25%+L	\$1.16 million per quarter	\$28.40	30/04/2026
HCOB Loan	GSL Arcadia, tbr GSL Maria, tbr GSL Melita, GSL Tegea, tbr GSL Dorothea	\$53.50	3.5%+L	16 quarterly installments of \$3.34 million	-	2Q25
CMBFL Finance Lease	Anthea Y	\$54.00	3.25%+L	8 quarterly installments of \$2.03 plus 20 quarterly installments of \$0.9 million	\$19.98	27/05/2028
Neptune Finance Lease	GSL Violetta	\$14.73	4.64%+L	15 quarterly installments of \$0.8 plus 4 quarterly installments of \$0.5 million	\$0.95	12/03/2026

Total	\$835.37	\$453.57

		July-A	ugust 2021 Additions/Refinances			
HCOB Loan	GSL MYNY <sup>(1)</sup>	\$10.70	3.5%+L	\$0.7 million per quarter	-	3Q25
HCOB-CACIB Loan	12 Borealis ships <sup>(2)</sup>	\$140.00	3.25%+L	6 quarterly installments of \$8.00 plus 8 quarterly installments of \$5.4 million plus 6 quarterly instalments of \$2.2 million	\$35.60	3Q26
2024 Notes	Unsecured <sup>(3)</sup>	\$35.00	8.00%	Bullet	\$35.00	31/12/2024
Proforma committed financing for 4 vessels	4 vessels contracted to purchase	\$120.00	3.25%+L	12 quarterly installments of \$6.35 plus 12 quarterly installments of \$2.0 million	\$19.80	
Debt repayment (Hayfin Loan-GSL Valerie)		(\$5.83)			(\$5.83)	
Proforma committed refinance GSL Valerie	GSL Valerie	\$12.00	3.25%+L	20 quarterly installments of \$0.42 million	\$3.60	
Pro Forma Total		\$1,147.24			\$541.74	

<sup>1</sup> Delivered on 28/07/2021

3 Part consideration for the 12 Borealis ships

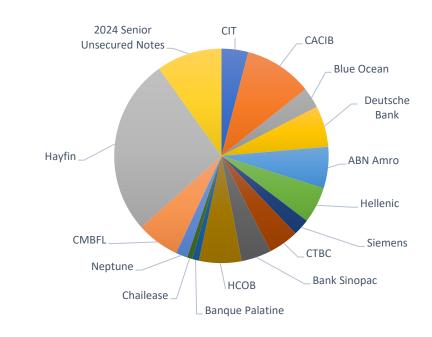
<sup>2</sup> One ship was delivered on 15/07/2021, one ship was delivered on 28/07/2021 and the remaining ships were delivered on 29/07/2021

## Counterparty Diversification: Charterers & Lenders

#### Evolution of Charterer Diversification: 2019 - 1H 2021

## □ 31-Dec-19 □ 31-Dec-20 ■ 30-Jun-21 51.1% CMA CGM MAERSK MSC COSCO HAPAG ZIM ONE OTHER LLOYD

#### Sources of Debt Capital (June 30, 2021)<sup>1</sup>

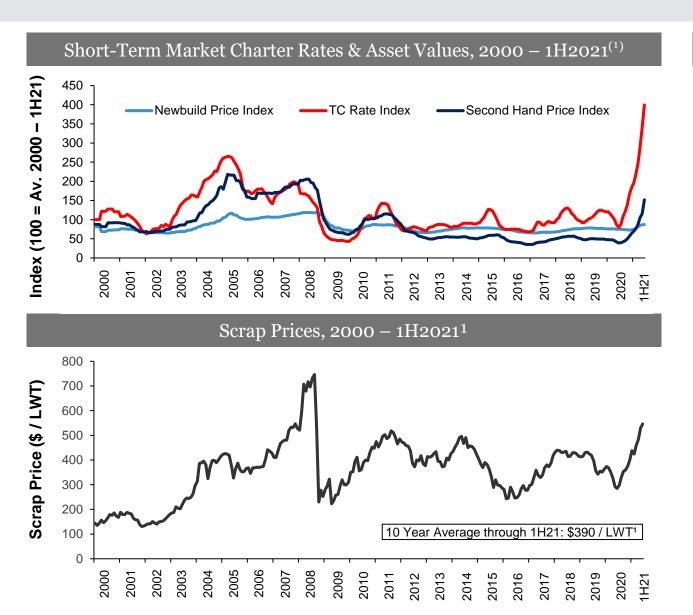


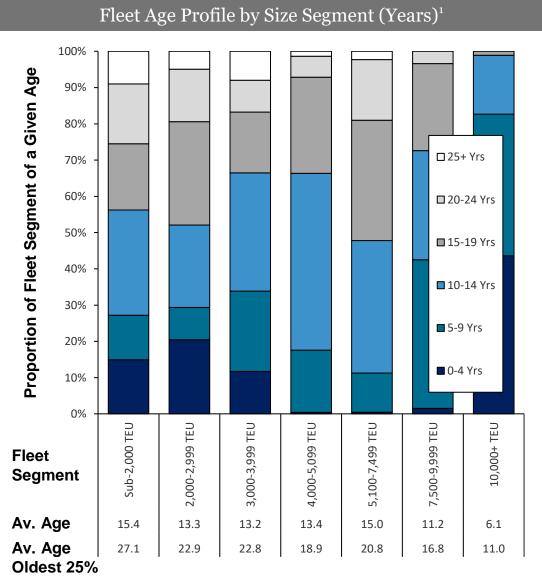
#### Credit Metrics (June 30, 2021)

LTM Adjusted EBITDA Gross Debt / Adjusted EBITDA Net Debt / Adjusted EBITDA 177.3 4.7x 3.8x

Proportion of Overall Charter Revenue, by Period (%)

### Additional Market Data





### ESG<sup>1</sup> & Decarbonization

#### Shipping is increasingly focused on decarbonization

The container shipping industry links producers and consumers of goods, thereby facilitating economic growth. Container shipping is a key part of the global supply chain and, as such, is also a contributor to the United Nations Sustainable Development Goals - particularly those associated with poverty alleviation, economic growth, and infrastructure. It also represents a low carbon form of transportation, especially when compared to emissions associated with moving comparable volumes of cargo over the equivalent distances using other common modes of freight transport such as air, road, or rail. It is estimated that 80% of global trade is carried by sea.

Reducing the carbon footprint of the global supply chain is growing in both importance and emphasis:

- Shipping's main regulatory body, the IMO, has published its strategy for reducing GHG (greenhouse gas) emissions from shipping by 50% by 2050, with a parallel target of reducing the carbon intensity of transport work by at least 40% by 2030 and pursuing a 70% reduction by 2050 (compared to 2008 levels).
- An increasing number of ship finance banks are signing up to the Poseidon Principles and committing to measure their portfolios' emission profiles against the industry's targets.

The regulatory environment focused on decarbonizing shipping continues to evolve. Recent initiatives include CII (the Carbon Intensity Indicator) and EEXI (the Energy Efficiency Existing Ship Index). The latter was ratified in June of 2021 and will come into force from January 1, 2023.

Compliance with EEXI will be compulsory: if a ship is non-compliant it will not be permitted to trade until it becomes compliant. Compliance may be met in various way - the most common, effective, and cost-efficient of which is expected to be the installation of Engine Power Limiters (EPLs).

The relationship between speed and fuel consumption is non-linear: higher operating speeds require disproportionately higher fuel consumption and generate disproportionately higher emissions. An EPL limits the power output of a ship's main engine, which in turn puts a cap on the operating speed of that ship and limits the associated emissions. Consequently, EEXI may cause a reduction in the operating speed of the global containership fleet, which would have the knock-on effect of reducing effective capacity.

Our fleet is focused upon mid-sized and smaller ships, with capacity weighted towards Post-Panamax (wide beam) vessels. The latter combine a high level of operational flexibility with comparatively low costs and GHG emissions per cargo slot: aligning our commercial interests with a reduced emissions footprint. Our environmental and commercial strategies are aligned by taking a full life-cycle approach to the carbon footprint of ships: considering the impact of building and recycling ships, as well as operating them. We see expanding the economic lifecycle of existing ships until next-generation sustainable fuels and propulsion technologies become well-established, commercially available, and economically viable as being both environmentally sensible and financially prudent.

We have engaged independent consultants with the expertise to help us craft a decarbonization strategy to meet and exceed the targets set by the International Maritime Organization.